Thurrock - An ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future

# Cleaner, Greener and Safer Overview and Scrutiny Committee

The meeting will be held at 7.00 pm on 7 October 2021

South Essex College, High Street, Grays, RM17 6TF. Please note that this meeting will not be webcast.

#### Membership:

Councillors Joycelyn Redsell (Chair), Jane Pothecary (Vice-Chair), Steve Liddiard, Maureen Pearce, Elizabeth Rigby and James Thandi

#### Substitutes:

Councillors Alex Anderson, James Halden, Victoria Holloway and Graham Snell

#### Agenda

Open to Public and Press

#### 1. Apologies for Absence

#### 2. Minutes

To approve as a correct record the minutes of the Cleaner, Greener and Safer Overview and Scrutiny Committee meeting held on 14 July 2021.

#### 3. Items of Urgent Business

To receive additional items that the Chair is of the opinion should be considered as a matter of urgency, in accordance with Section 100B (4) (b) of the Local Government Act 1972.

#### 4. Declaration of Interests

5. Overview of responsibilities of Portfolio Holder for Environment, Sports and Leisure Page

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6.	Health & Wellbeing Strategy Refresh	11 - 38
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11.	Work Programme	93 - 94

#### Queries regarding this Agenda or notification of apologies:

Please contact Jenny Shade, Senior Democratic Services Officer by sending an email to Direct.Democracy@thurrock.gov.uk

Agenda published on: 29 September 2021

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#### Access to Information and Meetings

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 You have had a negative PCR or Lateral Flow Test in the 48 hours prior to the meeting. - You have had a positive PCR test within the last 6 months and you have completed the required isolation.

More information can be found here: https://www.nhs.uk/conditions/coronaviruscovid-19/covid-pass/.

2. If you are feeling ill or have tested positive for Covid and are isolating you should remain at home.

3. You are recommended to wear a mask when attending the meeting and moving around the council offices to reduce any chance of infection. Removal of any mask would be advisable when speaking publically at the meeting.

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- A Terms & Conditions page should appear and you have to accept these before you can begin using Wi-Fi. Some devices require you to access your browser to bring up the Terms & Conditions page, which you must accept.

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#### **DECLARING INTERESTS FLOWCHART – QUESTIONS TO ASK YOURSELF**

#### Breaching those parts identified as a pecuniary interest is potentially a criminal offence

#### Helpful Reminders for Members

- Is your register of interests up to date?
- In particular have you declared to the Monitoring Officer all disclosable pecuniary interests?
- Have you checked the register to ensure that they have been recorded correctly?

#### When should you declare an interest at a meeting?

- What matters are being discussed at the meeting? (including Council, Cabinet, Committees, Subs, Joint Committees and Joint Subs); or
- If you are a Cabinet Member making decisions other than in Cabinet what matter is before you for single member decision?

Does the business to be transacted at the meeting

- relate to; or
- likely to affect

any of your registered interests and in particular any of your Disclosable Pecuniary Interests?

Disclosable Pecuniary Interests shall include your interests or those of:

.....

- your spouse or civil partner's
- a person you are living with as husband/ wife
- a person you are living with as if you were civil partners

where you are aware that this other person has the interest.

A detailed description of a disclosable pecuniary interest is included in the Members Code of Conduct at Chapter 7 of the Constitution. Please seek advice from the Monitoring Officer about disclosable pecuniary interests.

What is a Non-Pecuniary interest? – this is an interest which is not pecuniary (as defined) but is nonetheless so significant that a member of the public with knowledge of the relevant facts, would reasonably regard to be so significant that it would materially impact upon your judgement of the public interest.



If the interest is not already in the register you must (unless the interest has been agreed by the Monitoring Officer to be sensitive) disclose the existence and nature of the interest to the meeting Non- pecuniary

Declare the nature and extent of your interest including enough detail to allow a member of the public to understand its nature

If the Interest is not entered in the register and is not the subject of a pending notification you must within 28 days notify the Monitoring Officer of the interest for inclusion in the register

Unless you have received dispensation upon previous application from the Monitoring Officer, you must:

- Not participate or participate further in any discussion of the matter at a meeting;
- Not participate in any vote or further vote taken at the meeting; and
- leave the room while the item is being considered/voted upon

If you are a Cabinet Member you may make arrangements for the matter to be dealt with by a third person but take no further steps You may participate and vote in the usual way but you should seek advice on Predetermination and Bias from the Monitoring Officer.

#### **Our Vision and Priorities for Thurrock**

An ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future.

- 1. **People** a borough where people of all ages are proud to work and play, live and stay
  - High quality, consistent and accessible public services which are right first time
  - Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing
  - Communities are empowered to make choices and be safer and stronger together
- 2. **Place** a heritage-rich borough which is ambitious for its future
  - Roads, houses and public spaces that connect people and places
  - Clean environments that everyone has reason to take pride in
  - Fewer public buildings with better services
- 3. **Prosperity** a borough which enables everyone to achieve their aspirations
  - Attractive opportunities for businesses and investors to enhance the local economy
  - Vocational and academic education, skills and job opportunities for all
  - Commercial, entrepreneurial and connected public services

### Agenda Item 2

### Minutes of the Meeting of the Cleaner, Greener and Safer Overview and Scrutiny Committee held on 14 July 2021 at 7.00 pm

Present:	Councillors Joycelyn Redsell (Chair), Jane Pothecary (Vice- Chair), Steve Liddiard, Maureen Pearce, Elizabeth Rigby and James Thandi
Apologies:	None
In attendance:	<ul> <li>Phil Carver, Strategic Lead Enforcement and Community Protection</li> <li>Gavin Dennett, Strategic Lead - Public Protection</li> <li>David Kleinberg, Assistant Director for Counter Fraud &amp; Investigations</li> <li>Leigh Nicholson, Assistant Director of Planning, Transport and Public Protection</li> <li>Jenny Shade, Senior Democratic Services Officer</li> </ul>

Before the start of the Meeting, all present were advised that the meeting was being live streamed to the Council's website channel.

#### 1. Minutes

The minutes of the Cleaner Greener and Safer Overview and Scrutiny Committee held on the 4 February 2021 were approved as a correct record.

#### 2. Items of Urgent Business

There were no urgent items of business.

#### 3. Declaration of Interests

No interests were declared.

#### 4. Parking Enforcement vehicle removals

Phil Carver presented the report that set out proposals for the Council to commence the use of vehicle removal in the Council's parking enforcement approach in specific incidents. The report sought the approval for the Parking Team to remove vehicles parked in contravention with priority removals to those classed as persistent evaders or if a vehicle was parked in a manner that was obstructive or dangerous to other road users, in line with legislative powers and best practice.

Councillor Redsell thanked Officers for the good report and asked where the specific areas were in Grays that the report referred to. Phil Carver provided Members with a brief list of roads in Grays and stated a more definitive list could be made available to Councillor Redsell if she so wished to see it.

Councillor Redsell commented that residents were more likely to ignore a PCNs but would pay to have their lifted vehicle returned.

Councillor Thandi questioned whether automatic number plate recognition was used in Thurrock and asked what the process was for those vehicles where residents stated they were not the registered keeper. Phil Carver stated that automatic number plate recognition was not currently used in Thurrock but was currently being looked into for vehicles illegally parking outside of schools. There was a statutory process for parking where the DVLA would be contacted to get the registered keeper details and that persistent evaders knew that if they did not register their vehicle with the DVLA the result would come back as unregistered keeper. This would be pursued and DVLA would be contacted again. Councillor Thandi questioned why details of taxed vehicles were not known as this information would be held by the DVLA to which Phil Carver stated this was the information being supplied by DVLA. David Kleinberg stated there were 1000s of vehicles on roads that had not been taxed, had no registered keeper, no MOT or with no insurance and it was those vehicles that were impacting on the space in Thurrock.

Councillor Pothecary thanked Officers for the report and welcomed the new measures and continued to ask for clarification on whether paragraph 3.5 (a) and (d) would both be aimed at persistent evaders. Phil Carver confirmed that it applied to all on that list, from (a) to (d), a PCN would be issued and then the removal of the vehicle. It would be the priority to remove those vehicles of persistent evaders.

Councillor Rigby questioned the number of times a PCN was given before the vehicle would be removed. Phil Carver stated it would be three or more outstanding PCNs.

Councillor Pearce questioned those vehicles being issued with PCNs were new or old cars to which Phil Carver stated it was a mixture of both. Councillor Pearce questioned whether Thurrock Council could keep those cars and sell them. Phil Carver stated that if the vehicle's value was more than £1500.00 it would go to auction and Thurrock Council would receive that money back. This was controlled by the Vehicle Removal Contract.

Councillor Liddiard questioned whether removing old vehicles the Council was being charged more than the vehicle was worth. Phil Carver stated those vehicles would go for scrap and Thurrock Council would receive any monies back.

Councillor Pothecary questioned paragraph 3.5 (a) whether this would include paths to which Phil Carver stated that it would.

Councillor Pothecary questioned the order of (a) to (d) of paragraph 3.5 and stated that "(d) non permitted vehicles parked in a disabled bay" should be moved up the list as this could affect the quality of life for a disabled person. Phil Carver agreed this was a good point and could move up the list but reiterated that all five areas would have the same priority and would be dealt with in the same way.

Councillor Liddiard questioned when would the new measures come into effect and questioned whether warning letters would be issued prior to vehicles being removed. Phil Carver stated that work still needed to be undertaken before this came into effect such as liaising with services to ensure the appropriate publicity was undertaken to make residents aware and working with the transport development teams to ensure signage was in place.

Councillor Redsell thanked Officers again for the good report and would like to see a Briefing Note updating the committee on progress in a few months' time.

#### RESOLVED

That Cleaner, Greener and Safer Overview and Scrutiny Committee are requested to:

- 1. Recommend to Cabinet to approve Thurrock Council's Parking Team to execute enforcement action against vehicles parked in contravention with priority vehicle removal of persistent evaders as suggested by the Department for Transport within its statutory guidance.
- 2. Recommend to Cabinet to adopt the policy to remove vehicles which are parked in contravention of restrictions where a PCN may be issued if the vehicle is also parked in a manner that is obstructive or dangerous to other road users.

#### 5. Thurrock Council Animal Welfare Review

Gavin Dennett presented the report that stated in May 2021 the Cleaner, Greener and Safer Overview and Scrutiny Committee received a report on the work of Public Protection that related to animals and as a result of that report the Committee determined that it should form a working group to review the Councils Animal Welfare Policy. This working group was formed and comprised of Councillor Rigby, as chair, and Councillors Van Day and Fletcher. The working group met on several occasions to review the Council's Animal Welfare Policy.

Councillor Pothecary thanked Officers and Members for their contributions to this Policy and commented that it was good it was now up to date. Councillor Pothecary questioned the wording in the section on horses and requested that this be checked with the Legal Department on the accuracy. Gavin Dennett confirmed the legal implications of the report had been signed off by the legal department but agreed to check and send any update to Councillor Pothecary.

Councillor Pothecary referred to the executive summary of the Policy and stated that the following additional information could be considered for inclusion into this part of the Policy (1) links to the wildlife section of the Local Plan and (2) refer to the Motion raised by Councillor Rigby at February 2020 Council on the high use of fireworks in the borough that was causing distress and injury to pets and wildlife with an impact on air quality.

Councillor Pearce questioned whether a licence was required to breed cats to sell in Thurrock Housing properties to which Gavin Dennett stated a licence would not be required but certain conditions would be covered in tenancy agreements.

Councillor Redsell questioned whether checks would be undertaken on animal prizes at circuses or fairs in the borough to which Gavin Dennett informed Members that an additional heading "Animals as Prizes" had been included into the Policy "Animals as Prizes - The Council would prohibit the use of animals as prizes at circuses, fairs and for any other activities of a similar nature that take place on its land and will discourage this on other land within Thurrock where it had powers or influence". Gavin Dennett also stated that conditions would be written into the letting agreements of any such land used for these events. That this was already been undertaken by the Leisure Services Manager and checks against such conditions would be undertaken.

Councillor Redsell thanked the working group and officers for all their hard work to get the Policy up to date.

#### RESOLVED

That Cleaner, Greener and Safer Overview and Scrutiny Committee recommend to Cabinet to adopt the revised Animal Welfare Policy for Thurrock Council.

#### 6. Work Programme

Members discussed the scrutiny review and work programme.

Councillor Pothecary requested an update on recycling levels to which Councillor Redsell stated this could be covered in the "Street Cleansing Strategy" item scheduled for the October meeting.

Councillor Pothecary requested an update following the IPRI climate and fairness report to which Councillor Redsell stated could be covered in the "Impact on Air Quality in lockdown in the borough" item scheduled for the October meeting.

Councillor Pothecary requested that Essex Police attend a committee so that members can raise their concerns and ask questions around the safety within the borough. Democratic Services would liaise with Michelle Cunningham and report back to the committee.

Councillor Liddiard requested an update on the air quality within the borough, particularly in Tilbury to which Councillor Redsell stated could be covered in the "Impact on Air Quality in lockdown in the borough" item scheduled for the October meeting.

Councillor Liddiard requested an update on the responsibilities that now fell within the remit of the Portfolio Holder for Environment and Sports & Leisure.

Councillor Redsell suggested that an invite be extended to the portfolio holder for the next meeting.

#### The meeting finished at 7.41 pm

Approved as a true and correct record

#### CHAIR

#### DATE

Any queries regarding these Minutes, please contact Democratic Services at <u>Direct.Democracy@thurrock.gov.uk</u> This page is intentionally left blank

7 October 2021
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ITEM: 6

## Cleaner, Greener and Safer Overview and Scrutiny Committee

#### Health & Wellbeing Strategy Refresh

Wards and communities affected:	Key Decision: No	
Report of: Jo Broadbent, Director of Public Health		
Accountable Director: Ian Wake, Director Adults, Housing & Health		
This report is Public		

#### **Executive Summary**

This paper provides an update on progress in refreshing the Health & Wellbeing Strategy (HWBS) for 2021-26. The attached slide set (Appendix A) sets out the scope, arrangements and timeline for the refresh.

#### 1. Recommendation(s)

- 1.1 The Committee is asked to note and comment on the project scope outlined in the attached slide set (Appendix A) and the arrangements for completing the strategy refresh:
- 1.2 The overarching Vision for the refresh will be "Levelling the Playing Field", with each chapter identifying ambitious actions required to do that.
- 1.3 The actions to Level the Playing Field will be arranged around 6 key influences on health and wellbeing, including wider determinants of health, around which the strategy will be structured:
  - 1. Quality Care Centred Around the Person
  - 2. Staying Healthier for Longer
  - 3. Building Strong & Cohesive Communities
  - 4. Opportunity for All
  - 5. Housing & the Environment
  - 6. Community Safety
- 1.4 Review & sign-off of the draft strategy document will be at the HWB Board meeting in March 2022, before review through the Council's committee structure.

1.5 Operational oversight of the refresh process will be via: HWB Strategy / TICP Strategy Group, AD Oversight Group, and HWBS Engagement Group.

#### 1.6 The Strategy will be finalised and launched in June 2022.

#### 2. Introduction and Background

- 2.1 The HWBS is a whole system plan for health & wellbeing and a means to engage all partners in the wellbeing agenda, co-ordinating strategic thinking of all elements of the council and all system partners to deliver quantifiable gains in health and wellbeing of residents.
- 2.2 Thurrock agreed its first HWBS in 2013. The second and current HWBS was launched in July 2016 and can be accessed here: https://www.thurrock.gov.uk/strategies/health-and-well-being-strategy

#### 3. Issues, Options and Analysis of Options

- 3.1 Preparatory work with system partners and HWBB Chair to date has identified the 6 key influences and suggested that the HWBS needs to:
  - Be high level and strategic
  - Be highly ambitious and set out genuinely new plans rather than just describe what has already been done
  - Provide a clear narrative that drives the work of all aspects of the local authority, NHS and third sector
  - Address resident priorities and be co-designed with residents
  - Be place and locality based and take a strengths and assets approach, not focused only on deficits or services
- 3.2 The attached slide set (Appendix A) sets out the scope, arrangements and timeline for the refresh of the HWBS 2021-2026. The pressures of Covid-19 have impacted on the timeline for the strategy refresh. It is intended that the strategy will be finalised by January 2022.

#### 4. Reasons for Recommendation

4.1 The Health & Wellbeing Board (HWBB) has a collective statutory duty to produce a HWBS. It is one of two highest level strategic documents for the Local Authority and system partners, the other being the Local Plan. The statutory status of the document means that the new Integrated Care System (ICS) must have regard to it when planning their own strategy.

#### 5. Consultation (including Overview and Scrutiny, if applicable)

5.1 A plan for engagement on the HWBS is attached at Appendix B, underpinned by an engagement framework, attached separately at Appendix C.

### 6. Impact on corporate policies, priorities, performance and community impact

- 6.1 The HWBS is one of two highest level strategic documents for the Local Authority and system partners, the other being the Local Plan. It is a whole system plan for health & wellbeing and a means to engage all partners in the wellbeing agenda, co-ordinating strategic thinking of all elements of the council and all system partners to deliver quantifiable gains in health and wellbeing of residents.
- 6.2 In order to support delivery of the Council's Vision, the 6 Domains of the HWBS Strategy each relate to one of the Council's key priorities of People, Place and Prosperity, as outlined in the attached slide set.

#### 7. Implications

#### 7.1 **Financial**

Implications verified by:

#### Mike Jones

#### Strategic Lead – Corporate Finance

The cost associated with the strategy refresh will be delivered within existing budgets or agreed through existing Council and partner agencies governance finance arrangements.

#### 7.2 Legal

Implications verified by:

#### Lindsey Marks Deputy Head of Law

The Health and Social Care Act 2012 established a responsibility for Councils and CCGs to jointly prepare Health and Wellbeing Strategies for the local area as defined by the Health and Wellbeing Board.

Rebecca Lee

#### 7.3 **Diversity and Equality**

Implications verified by:

### Team Manager, Community Development and Equalities

The aim of the strategy is to improve the health and wellbeing of the population of Thurrock and reduce health and wellbeing inequalities. A community equality impact assessment (CEIA) will underpin the strategy and mitigate the risk of disproportionate negative impact for protected groups. This approach will ensure the strategy itself and implementation supports delivery of the council's equality objectives while maintaining compliance with the Equality Act 2010 and Public Sector Equality Duty.

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder or Looked After Children

The refreshed Health and Wellbeing Strategy will facilitate crime and disorder priorities that relate specifically to health and wellbeing, further strengthening the relationship between the Health and Wellbeing Board and Community Safety Partnership.

#### 8. Appendices to the report

Appendix A – Refresh Scope

#### **Report Author:**

Jo Broadbent

Director of Public Health (Adults, Housing & Health)

## Thurrock Health and Wellbeing Strategy 2021 – 2026 "Levelling the Playing Field"

Refresh Scope v.1.5



Jo Broadbent Director of Public Health 26/08/21

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# Slide Pack Contents

## Strategy Content

- Introduction
- Suggested Structure
- Page 1 Strategic Fit
  - 4. Vision "Levelling the Playing Field"
  - 5. 6 Key Influences on Health & Wellbeing in Thurrock
  - **Outcomes Framework** 6

## **Strategy Development Process**

- 7. Timeframes
- 8. Governance & Monitoring
- 9. Stakeholder & Community Engagement
- **10.** Questions for Council Teams





thurrock.gov.uk

### **1. Introduction**

- Purpose of the Health & Wellbeing Strategy
  - The Health & Wellbeing Board (HWBB) has a collective statutory duty to produce a Health & Wellbeing Strategy (HWBS)
  - It is one of two highest level strategic documents driving Place Making for the LA and system partners, (other being the Local Plan), which can engage all partners in the wellbeing agenda
  - It is a whole system plan for the HWBB, co-ordinating strategic thinking of all elements of the council and all system partners to deliver quantifiable gains in health and well being of residents
  - The statutory status of the document means that the new ICS must have regard to it when planning their own strategy

## Work with system partners and HWBB Chair to date:

- Needs to be high level and strategic
- Needs to be highly ambitious and set out genuinely new plans rather than just describe what has already been done
- Needs to provide a clear narrative that drives the work of all aspects of the local authority, NHS and third sector
- Needs to address resident priorities and be co-designed with residents
- Needs to be place and locality based and take a strengths and assets approach, not focused only on deficits or services

- Theme agreed with HWBB Chair and HWB/TICP Strategy Group – "Levelling the Playing Field"
  - Intergenerational health inequalities still persist in Thurrock
  - Opportunities for every resident to reach their full potential are not shared equally
  - There is an unacceptable variation in access, service quality and outcome across health, care and wellbeing services with those with the greatest need often getting the poorest services and outcomes, which is genuinely unfair
  - The strategy will drive collective action across every council department, and through the NHS and through other key system partners to address this unfairness
  - Only by taking a whole systems approach can we hope to "level the playing field" and address this inequality of opportunity. Too often services work in isolation and do not support a shared goal, e.g. the impact housing and community can have on SMI recovery

### 2. Suggested Structure

- 1. Chair's Foreword
- 2. Overview / Executive Summary
- 3. Thurrock's Health and Wellbeing Board
- 4. Impact of Health and Wellbeing Strategy 2016-2021 inc. strategy metrics
- 5. Health and Wellbeing in Thurrock Strategic Fit
- 6. Thurrock's Vision for Community Health and Wellbeing
- 7. Key Principles
- 8. Overview of Thurrock the Place
- 9. Health and Wellbeing in Thurrock including Impact of Covid
- 10. Community Priorities for Health and Wellbeing
- 11. Overview of Domains and Priorities
- 12. A focus on each domains and priorities including: supporting narrative, key outcomes for each domain, impact on vision and delivery mechanisms

( thurrock.gov.uk

- 13. Outcomes Framework
- 14. Making it Happen Oversight and Monitoring Arrangements

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## **3. Strategic Fit**

- To truly Level the Playing Field, the HWBS needs to take a whole system approach, being a key driver not just of Council Directorate and Service Plans, but across the wider Thurrock system and the Mid & South Essex ICS as well
- To have maximum impact, the HWBS needs to align with and draw on the resources and levers in other key strategies for Thurrock, including the Local Plan, and plans shared with neighbouring boroughs such as the Thames Freeport

In order to support delivery of the Council's Vision, the 6 Domains of the HWB Strategy each relate to one of the Council's key priorities of People, Place and Prosperity : PEOPLE ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future PLACE PROSPERIT

PEOPLE	PEOPLE	PEOPLE	PROSPERITY	PLACE	PEOPLE
Proposed Domain 1 Quality Care Centred Around the Person	Proposed Domain 2 Staying Healthier for Longer	Proposed Domain 3 Wider Determinants of Health Building Strong and Cohesive Communities	Proposed Domain 4 Wider Determinants of Health Opportunity for All	Proposed Domain 5 Wider Determinants of Health Housing and the Environment	Proposed Domain 6 Wider Determinants of Health Community Safety
"Better Care Thurrock"	"Healthier Thurrock"	"Stronger Together Thurrock"	"A Fairer Thurrock"	"Healthy Places Thurrock"	"Safer Thurrock"

### 4. Vision - "Levelling the Playing Field"

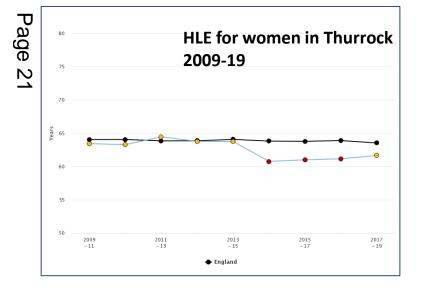
Thurrock experiences inequalities both as a whole when compared to England averages and also within the borough -

#### Life Expectancy (LE) in Thurrock compared to England

- LE in Thurrock has fallen **below England average** in the past 10 years
- For women, current LE is **significantly lower** than England average

#### **Healthy Life Expectancy**

• HLE for women is significantly lower than England average:



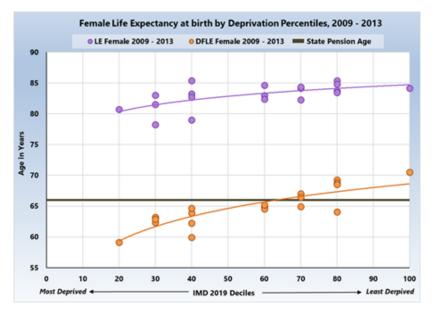
Healthy / Disability-Free Life Expectancy = the average number of years that an individual is expected to live in a state of self-assessed good or very good health (Health Profile for England, 2017)

#### Life Expectancy within Thurrock

• 10 year LE gap between most and least affluent communities

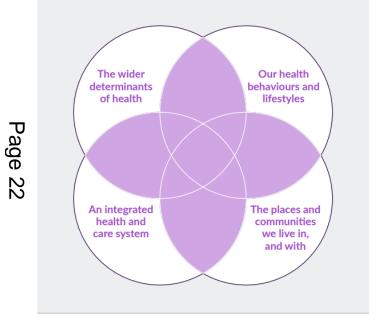
#### **Healthy Life Expectancy**

- Women in the most affluent areas of Thurrock experience **8 years more healthy life** than those in the most deprived
- Women in the most deprived areas experience **22 years in poor** health:



## 4. Vision – How do we Level the Playing Field in Thurrock?

#### Health & wellbeing status is driven by broad and complex influences –



The King's Fund highlight the • Strong & Resilient following wider health determinants:

- Income
- Housing
- Education
- Best Start in Life
- Spatial planning

Communities

- Access to Green Spaces
- Transport & Active Travel
- Jobs & Work
- Environment

Source: https://www.kingsfund.org.uk/publications/visionpopulation-health

To Level the Playing Field, Thurrock HWB Strategy needs to take a broad approach and focus on all these areas eg:

#### National 'Levelling Up' agenda opportunities for Thurrock :

- Thames Freeport & Backing Thurrock agenda secure inclusive growth
- The Towns Fund creating opportunity in more deprived areas; promoting arts, culture & physical activity
- Skills Fund & Apprenticeships opportunities for local young people

#### **ASELA Anchor Programme opportunities for Thurrock:**

- Infrastructure & Housing affordable housing, transport & infrastructure
- Technical University skills development for adults & young people ٠
- South Essex Estuary Park green & blue spaces, improved air quality

## 5. 6 Key Influences on Health & Wellbeing in Thurrock

Engagement with subject matter experts and stakeholders has suggested we can Level the Playing Field in Thurrock through 6 key influences on health and wellbeing, including wider determinants of health, around which the strategy could be structured.

Either an existing group (1 & 3) or a small T&F stakeholder group (2, 4, 5 & 6) will develop the chapter for each of these 6 key influences, facilitated by the Public Health & Adult Social Care team:

	Influence on HWB	Council & Partner Leads	Linked Strategies	T&F Group Lead
	1. Quality Care Centred Around the Person	Carmel Micheals, Matt Auckburally, Kehinde Adeniji (via Locality Working Prog Board)	Brighter Futures Children & Young People's Strategy Better Care Together Thurrock Adult Place-Based Strategy	Ceri Armstrong
۵	2. Healthier for Longer	Helen Farmer, Stephen Mayo, Preeti Sud, Jane Itangata, Catherine Wilson, Wendy Robertson	Brighter Futures Children & Young People's Strategy Better Care Together Thurrock Adult Place-Based Strategy	Jo Broadbent
	3. Building Strong & Cohesive Communities	Kristina Jackson, Kim James, Natalie Smith (via Stronger Together)	Better Care Together Thurrock Adult Place-Based Strategy Collaborative Communities Stronger Together	Maria Payne
	4. Opportunity for All	Michele Lucas, Gerard McCleave, Jackie Philips, Neil Woodbridge, Mark Vickers Kristina Jackson	Brighter Futures Children & Young People's Strategy Backing Thurrock ASELA inc Thames Freeport Levelling Up	Beth Capps
	5. Housing & the Environment	Ewelina Sorbjan, Gavin Dennett, Michelle Cunningham, Vince Taylor, Jahur Ali, Davis, Irina Davis, Laura Pattison, Sean Nethercott	Housing Strategy Local Plan Transport & Active Travel SEE Park	Bex Willans
	6. Community Safety	Michelle Cunningham, Claire Moore, Priscilla Tsang, Paula Ward, Karen Grinney	Community Safety Violence Against Women & Girls Youth Violence & Vulnerability	Sareena Gill

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#### Joint Health and Well Being Strategy Golden Thread links to other strategies

Thurrock Vision: An ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future				
Thurrock Council Corporate Priorities				
PEOPLE - A borough where people of all ages are proud to work and play, live and stay	PROSPERITY - A borough which enables everyone to achieve their aspirations			
High quality, consistent and accessible public services which are right first time	Roads, houses and public spaces that connect people and places	Attractive opportunities for businesses and investors to enhance the loca economy		
Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing	Clean environments that everyone has reason to take pride in	Vocational and academic education, skills and job opportunities for all		
Communities are empowered to make choices and be safer and stronger together	Fewer public buildings with better services	Commercial, entrepreneurial and connected public services		
Thurrock Council Co	rporate Priority Projects (subject to agreement by Cabinet in	September 2021)		
Transform the council and service delivery through new operating models and ways of working	Progress the Local Plan to support place-making and guide future sustainable development	Deliver Backing Thurrock, our Economic Growth Strategy, to strengthen and grow the economy for the benefit of residents and businesses		
Refresh and deliver the Health and Wellbeing Strategy with health and other partners to tackle inequalities and the wider determinants of health	Deliver major regeneration and infrastructure projects contributing to growth including the government funded Towns Fund proposals	Work with private sector partners to deliver the Thames Freeport to unloc new jobs and skills opportunities through investment and enable levelling up		
Embed the collaborative communities framework – work with partners to redefine the council's role to achieve better outcomes for residents, especially the most vulnerable, through collaboration and co-design	Redefine to create a leaner asset base to reduce costs and support long term financial sustainability	Work collectively through ASELA to deliver strategic projects that secure greater prosperity and opportunities for residents and businesses		

Joint Health and Well Being Strategy Vision: "Levelling the Playing Field"					
Domain 1 - Quality Care Centred around the Person	Domain 2 - Healthier for Longer (including Mental Health)	Domain 3 - Building Strong & Cohesive Communities	Domain 4 - Opportunity for All	Domain 5 - Housing and the Environment	Domain 6 - Community Safety
		Draft Potential H	WB Priorities		, , , , , , , , , , , , , , , , , , ,
Develop Oce-based and person-centred health and are system – Development of Place BL Strategy and Implementation Plan	Make prevention of ill health and promotion of good health everybody's business – a System- wide compact to build consistent and aligned system-wide action promote good physical and mental health for all, and address barriers to staying healthy in all communities including those experiencing multiple deprivation and marginalization.	We will continue to engage communities using a mixture of digital and non-digital methods, in order to ensure everyone can access engagement opportunities	Key Outcome 4A. Through raising aspirations and reducing the disadvantage gap all Thurrock, residents are able to achieve their potential. (Building on Brighter Futures Strategic Priority 1).	Homelessness a. Identify people at risk of homelessness early and preven homelessness by adopting a holistic offer across services, enabling people to progress to housing that offers more security, stability and is more suitable for their needs than their current situation delivers.	We will provide strong local leadership to transform the way we tackle Domestic Violence and Abuse and support victims/survivors
Support, Wellbeing Teams, Extended Primary Care Workforce, redesign of existing services	All Health, Care and Council strategies in Thurrock should identify health inequalities within and caused by the strategy the communities affected and identify actions to address those	We will implement a new approach to collating and using qualitative insight and community dialogue outcomes on a continuous basis to inform future commissioning decisions		Homelessness b. Share knowledge between partners to improve the identification of individuals experiencing rough sleeping in Thurrock in order to provide appropriate and timely support.	We will improve the local response to Sexual Violence and Abuse and improve the health and wellbeing of victims/survivors
approach to health and care commissioning –	Work in partnership with communities to improve prevention of chronic diseases through reducing smoking, obesity, lack of physical activity, and substance misuse	We will commit to an asset-based approach to how resources are used, seeking to maximise local investment and ensuring investment opportunities such as grant funding and commissioning recognise and enable the voluntary sector to deliver against agreed outcomes		Homelessness c. Review and revise the existing joint protocol for supporting those at risk of homelessness as a result of fleeing domestic and sexual abuse.	We will facilitate a coordinated strategic approach to tackle Serious Youth Violence and Vulnerability
Develop a place and integrated workforce					We will continue to tackle Exploitation by

Thurse	Joint Hea k Vision: An ambiticus and collab	ith and Well Being Strategy Ge crathe community which is pr	olden Thread links to other stra oud of its heritage and excited	negies I by its diverse opportunities a	nd future
		Thurrock Council Co	orporate Priorities		
PEOPLE - A borough where people of all ages are proud to work and play, live and stay		PLACE - A heritage-rich borough which is ambitious for its fature		PROSPERITY - A borough which enables everyone to achieve their aspirations	
High quality, consistent and accessible public services which are right first time		Roads, houses and public spaces that connect people and places		Attractive opportunities for businesses and investors to enhance the local economy	
Build on our pertrembipe with statuto to work together to long	ry, community, voluntary and faith groups, prove health and wellbeing	Clean environments that ever	yone has reason to take pride in	Vocational and academic educate	on, eidle and job opportunities for all
Communities are empowered to m by	sike choices and be safer and stronger getter		profit befor services		and connected public services
Transform the council and service de	y, connecting, volumery and hells groups prove heath and wellbeing also choices and be safer and stronger gather Thurnock Council Ce silvery through new operating models and of working	reporate Priority Projects (aub)	ect to agreement by Cabinet in of place-meting and public More	September 2021) Delver Becking Thursoli, our Ecor	
ways	of working	sustainable	development	and grow the economy for the b Work with private sector performs to	enefit of residents and businesses deliver the Thamas Freeport to unlock
performing before the megalities a	ind the wider determinants of health	growth including the governme	Instructure projects contributing to at funded Towns Fund proposals	new jobs and skills opportunities the	ough Investment and enable leveling up
Embed the collaborative communit redefine the councille role to achieve	well-being Strategy with health and other Mellbeing Strategy with health and other and the white determinants of health See framework – social with partners to beller outcomes for residents, especially gh colleboration and co-design	Redefine to create a learner asset b	are to reduce costs and support long it waternability	Work collectively through ASELA to greater prosperity and opportun	deliver strategic projects that secure
the most vulnerable, through					
Domain 1 - Ovally Care Centred	Joint Health	and Well Being Stralegy Domain 3 - Building Strong &	Vision: "Leveling the Play! Domain 4 - Opportunity	Domain 5 - Mousing and	Domain 6 - Community
around the Person	Domain 2 - Healthier for Longer (Including Mental Health)	Domain 3 - Duilding Strong & Cohesive Communities Draft Potential	for All	Domain 5 - Housing and the Environment	Domain 6 - Community Safety
	Management of a freehand property of	Draft Polential	WB Priorities	Hannessons	
Develop a pixel-based and person-sectored health and care system - Development of Place Secard Strategy and Implementation	point health everytoxly's business - a lipstem- wide-compactito build consistent and aligned		Key Outcome 🐔 Through mining	A conversion of the second sec	We will provide attorn front instantion to
Pace Read Strategy and Implementation	New pre-tion of 1 heads and provides of part heads encycled a business A lipiton- with encyclette head constant and experi- quiet where heads provide and provide and pre-tion heads the allocations terms to encycle where a lipiton and and the business to encycle where a lipiton and and the business to encycle where a lipiton and and the business and the encycle where a lipiton and and the business and	Ne will continue to engage communities using a mature of digits and non-digital methods, in order to ensure everyone com access engagement opportunities	Key between Pt. Though mixing appending and inducing the dasheetings gap of Thurbox, mixing the dasheeting extreme their painetial (duality on implier Future Stategic Priority 1)	• Lister Big pacies at tak of honeinscream way and proceed honeinscream by adopting a holditi offer across services, evaluating people to progress to housing that offers more security, adobting social more suitable for their needs than their current eduction before.	We will provide attong local leadership to DataBarti the way we backle Contest Visionae and Ahase and support
~	incoming multiple dephysion and programming	tool roop and the second		for their needs than their current elbertion (adverts	ALC: NOTION
of one legitle the process contained with	All Health, Care and Council attrategies in	the will implement a new approach to	44.5. All children in Thursok melling good educational progress, with improved educations attainer ent for all classification abilitien and young people, glogitier numer transmit	L'INVERSION OF	
The Place search Stinleyg - Community Call Support Welthing Teams, Extended Primary Care Workforce, recessor of existing services	Thurson should clearly heads inequalities within and quased by the strangy the communities provided and particly actions to accrease hose	the will implement a new approach to coloring and using qualitative insight and community delegae outcomes on a continuous basis to inform future	educations program, with improved aducational attainment for all deadwartnand shiften and young becole. Biotellar hydrod	Improve the identification of includuals experiencing rough desping in Thurstock in	We will improve the local response to lieuxa Vicience and Abuse and improve the head and well-eing of vicinity-unions
Introduce new and integrated/highed models of are spatial the principles contained white the frace search integrated on the contained white Support, methoding Teams, interview Princetor Resource methods, integrated and tool access parts	ateriac and dentity actions to address those			sepert provos appripties and thely	
Constant a loss blance lossed inter-	Work in performing with communities to improve	He will control to an ease! deced approach to her recurses are used, serving to reaches and investment and ensuing eventues opportunities such as going relating and commencing securities and waits to exclusive security securities greed outcome.	42. Support All young people to gain qualifications, wilk and experience to progress itso further and righter education, apprentionations or subtract an exploration (https://www.strangy.SP1)	Conversions	
Density a new place lased, integrated approach to have and one-commissioning - Commissioning Strategy	Work in partnership with communities to improve prevention of directed develops through including strating, obweity, lock of physical activity, and subdivice misuse	investment opportunities such as grant funding and commissioning morphise and	progress into further and higher education, apprenticeships or sustained encoursed	Policesches Finder and mole the mixing pol protocil for supporting those at fair of formersaments as a multioffeeing contests and ancient abuse	We will facilitate a coordinated atming approach to tackle Serbus Youth Volence and Volnerability
		wate to volutiny andprits delive against actival automas	(Register Automa Straingy (RP1)	and securi shuse	
Develop a place and integrated workfurce model - Health and Care Workforce Strategy.	Rule on most gains in identification and holidic homogeneration range tests physical and metals heath conditions, including activening page in metal headh and addiction services.		(K). Report white and young people with	Houtes	We will continue to technic Experiation is Opposited Critics (inc.gong mining address receasing the use of offeren- weapons, and support young people an uninetics people at this of being would be prepare briefling exceeding
development of banded rates, development of existing health and care rates (e.g. wellaving	Investment of king term physical and method health conditions, including addressing gros in	te will continue to lead work on volunteer exclutionent and promoting active of benation for example via Our Read	40. Support adults and young people with say sale. (Being and running to allow an ingressed scores to apportunities for further.)	Housing Thurtasis Council will ensure properties are of good condition (with, substite) in the public sector.	weepons, and support young people an
	metalities and addition services		acts development and employment.		by gange (including outlooing)
Density and discriby the soleling care market - (schuling a facus on discription and assets contrained by and within someral lines therapelles() - mice antipodes, working in particulary with previous to density new			Kay Oxforme 48. Celluring The Backing	Handing Thermain Council will influence the guilding of photo handing gata's though work and as the influences programme. The proposed to wanter these programmes main priority groups such as an effectives	
toritativel by and within communities thereaekees) - micro enterprises, working in	Children are able to access the services they need and be healthy, focusing on prevention and	He will ensure people have the skills, confidence and skilly to contribute as achies allows and to off-arrive the decisions that without their lower.	Key October 48. Celeviting the Reading Thompsk Readings and Action Files and supporting the economically volterable in disvesting mediance will read it many middets being side to benefit from employment regenstration, contributing to east withits and chicken in govery.	<ol> <li>Thumak Council will influence the quelty of private housing stack through work</li> </ol>	We will dampt peopleteter activity an provide effective interventions and support to return motioniding behaviour, focusing o acama, motion always, actual arcua
ways of working, clearlying and encountering	early intervention	afert ter hes	residents being size to benefit from employment opportunities, contributing to	Inpotent & many two properties and provide the second seco	ecens, modern alevery, adult secural explositetion, cuckowing and hele office
as an alternative to formal care activitions			PERSONAL PROPERTY AND		
Build capacity in to the system – system chargestrades of cars to factor of early intersection and presenting and density intersections and the system of density and and management of 1710, set cars, used becoming – nonthing of the signal by indicate or patheaeness, what wait in the book and provide states for any set					
abenative care solutions (e.g. dentification and management of LTO, self-care, use of	Ented outure charge in health and cars to ensure the Sigdem Rs. Around the Person', not the other way touch	Ne will use our focal Value Franswork to	694. Wore adults access good quality education and transit to improve their prospects of finding and remaining in-good.	Houses	We will assure a multi-agency approach to teoring Child Securit Expectation through appropriate claraption, enforcement an presenten activity and exacting of possible
nature of professional, what went in the	he diversity trans	tonese social environmental and economicationnes that effect local priorities possible disk to domain ()	prospects of finding and remaining in-good plan.	<ol> <li>New forces will be developed that will keep people well and independent.</li> </ol>	appropriate campion, entrytement an prevention with thy and ensuring all possible actives are black to context differe
hone 40, updding both, ynder use o' hone 40, updding both, preter use o' comunity shrufte and seals, algoriaet o' neources, integrated heith and can apprach at the fruit dau'					
Reprint of the Toric day Develop an approach that evidenci the co-	Enterne holdte approxities to can to improve heath automes, including improving physical metho automes for individuals himp with action		diff. Internation and and theirs a building	Codeward 1	
Develop an approach that evalues that an origination of health and over additions and decision-making with communities - please based engagement and health and care	heath automes, including improving physical heath automes for individuals here will aerise	Ne will continue to invest in front line case in order to support our populations of hypert fails of acciev exclusion	eidS. Intervening early and being a holietic, prevering expension to reducing powerly brough a the counterapprace/size/arting with	<ol> <li>A separate arrite should be provided to all residents and tenants experiencing artifectal behaviour</li> </ol>	We will consider the needs of vulnetids abilits to address explositation through they and iron sharks
record acars many	can			experiencing anti-social behaviour.	
Consider Indical IN-organisation of structures, and laking applicituate structure power is added sway from organisations and towards obtains and communities – picture of externa and communities – picture of	Paniew and enhance august for treadlan from	The will save to before entited existing community exerts into the facet of community the seeing opportunities to entitions and imprime to exolute mode more local activities that apport well-being	Kild A holdst apprach wil to taken to supporting the hold variable in the community locating instantiates and importing delt and employment projects with the support and explorements, plantice withing and support envices. (Receipt Thumas Issuegg)	Endoment	We will respond appropriately to inure
abilited away from organizations and towards officers and communities - piloting of	Naview and enhance apport for travailier from young people to adult to order adults services an they are person-centred, rollatis and secretions	community life, seeking opportunities to enhance and improve to enable more local	integrating odds and employment projects with far example DMIP, NHS, onlines justice	Environment 5. The Hitlidi will enable / encountige residents to improve the quality of their area.	We will respond appropriately to inuma Transisting Modern Day Stevery an Organised Immonification Office
connunt) es analysiseta		ADDRETHE ADDRE WEDING	Thattick Strategy		
	Understand and treat new or womened health	tie villenare tie Storger Tagetter	Key deduces 40, Creding a vibratilities control, excepting investment inpects and inpects astras investments been from the exercise apportunities presented brough the literate interport and other rapio developments	<ol> <li>Ingrove accessibility by welling, cycling and public through its services, but</li> </ol>	Ve will balle counter extremism an
	Understand and text new or worsened health needs as a new of the Covid pandenic, industing needs is health and Long Covid	tie will ensure the Stonger Tagether destroy is used widely actions getters as the time etcp-etcp for moderts to seek information about support in Thurbox	from the enormous opportunities generated Discupt the Thatmes Homport and other	<ol> <li>Inprove accessibility by weiking, cycling and public temport to services, but repectedly education, employment and teachings. The priority will be to deliver teachings.</li> </ol>	Ve will table counter adversion an terrorium, preventing viblent extension scally
				lepterior is that apparent	
			4C7. The Council will work with the Rusiness Reard and another Institutions to workship	Environment C Tacking congestion through a targeted programme of measures to reduce the seed	
	Snare a robust Health Protection response to Infectious designs and environments threads to health, including codiment surveitmore 6	He will explore opportunities to bring offerent communities togethemic enforce elevent experience and to outlose a better understanding of ofference	ner weise if working together by building on our strengthe and collaborating to increase toget according to develop increase	propriorities of measures to reduce the need to make, encourage a model while to non- mathematic modes of the sport such as	We will reduce term to and astegues Acting from Hate Crime and Wate Crim (Installing ourseoing)
	needs, including, outside sufficience s management, maximizing uplace of immuniations and promoting securit health	shared experience and to nurture a better understanding of difference	shairs, all not public and private investi- mentment and more best use of assets	welling and running, particularly in the other meas, and approve the efficiency of the	(mixing committy)
			427. The Council will not will the location facet and source individual in whichin have used of working coupleter by building on a strangth and conferenting in termine coal incontinent, develop team supply releases, although and source inseed investment and makes bed as of assess board make populations will be expended to sign this, placeary Thurston Strategy!	capacity of rades providing access to very similary access has	
	Cecur pethway delays due to Covid will be	the will write with the Comparish Sectors	ette by telling a place based approach, we	Endowed.	We will implement a Contential Selectured in approach while children and adult services acress the Thurson
	Concer pathway despirate to Cond will be addressed as a priority and none cancers will be prevented, identified easy and successfully invested by 2018	Vie will work with the Community Servicy Partnership to builde halls of the and extremism (possible line to domain if)	HOR. By testing a pince-based approach, we will enable incidentia to dark and develop new basis was a viciniting and a reterphase that will grow and percents wasts and amplitudent in Thurback.	<ul> <li>Minimum terms proven and encountering a madel and.</li> </ul>	Adult services donase the Thurson Perturbing in other to dange of nine adulty and explanation
	Implement a local health and saw workface plan to address the eluntage of key workface powellage and built oxits auto as investi-		A DECEMBER OF		and a Colombour
	Adapt and implement the service and antibleat new ways of working to make a step- change is sweing the pay feet, that is had a colleving a travelog the pay feet, that is had a colleving a travelog the pay feet, that is had a and overcomes bartiers to holds care such as				
	delivering a truly Place Hased Integrated heath and overcomes barriers to holidic care such as				
	disparate france streams and governance Innovate beyond traditions modes of heathcare				
	digards france streams and governmon incosts beyond traditions models of hesthoare- permission allowers such as no production with CVR, using entened models beyond communiting. Asset Teaced Community				
	Dweepment sopraches to webwing				
	Olher key sir	alegies linked and require	d to deliver HWE vision and	d priorities	
Adulta Pisce Stated (Ratingy (Raff)	Register Futures - CVP Strategy All children are able to access the services they need and be leading	Collectorative Communities Francework	Brighter Futures - CYP Strategy All children are able to access the services they need and be healthy	Hanneesanesa Stindagy	Community Safety Partienally Strategy
	Collaborative Communities Framework	Connuctly Safety Partnankip Strategy	Bacaba Thursels (Bacacy	Having Malagy	Right Future - CYF Rinkey
			Plus AdelLA - Thanes Presport, Technical University	Azive Paces Strategy - Azive Travel	
				Plus ASELA - SEE Park, Thames Presport	

	Other key strategies linked and required to deliver HWB vision and priorities				
Adults Place Based Strategy (draft)	Brighter Futures - CYP Strategy All children are able to access the services they need and be healthy		Brighter Futures - CYP Strategy All children are able to access the services they need and be healthy	Homelessness Strategy	Community Safety Partnership Strategy
	Collaborative Communities Framework	, , , ,	, ° °	Housing Strategy	Brighter Futures - CYP Strategy All children live safely in their communities
			Plus ASELA - Thames Freeport, Technical University	Active Places Strategy - Active Travel	
				Plus ASELA - SEE Park, Thames Freeport	



#### What are we aiming for in the chapter on each Key Influence?

- Challenges = What's getting in the way of a Level Playing Field?
- 2. Goals = What do we want to achieve?
- 3. What will achieving this goal look like? ie high level objectives
- 4. Why is this important?
- 5. How will this Level the Playing Field / reduce inequalities?

### Pa

Underpinned by –

1<sup>°</sup><sub>C</sub> Monitoring Metrics

- Delivery oversight ie which strategies underpin delivery & which groups have governance / oversight
- 3. Risks / Barriers / Opportunities including wider with partners

2016-21 chapter example: GOAL 5 Healthier for longer







What do we want to achieve?

Reduce avoidable ill-health and death

#### What will achieving this goal look like?

- A greater proportion of our population will be a healthy weight
- Fewer people in Thurrock will smoke
- The identification and early treatment of long term conditions such as diabetes or high blood pressure will be significantly improved
- More cancers will be prevented, identified early and treated better.

#### Why?

Thousands of us will be ill or die each year from diseases which are preventable. Promoting healthy lifestyle choices is vital. Smoking is still by far the most common cause of preventable ill health and death, and obesity is a growing problem which is particularly acute in Thurrock. These issues affect physical and mental health, they result in shortened lives and poorer quality of life, and they put huge strain on families and health services. Tackling these issues is vital, therefore, if we are to improve health and wellbeing in Thurrock.

To do this, we want to help people make healthy choices. For example, help people maintain a healthy weight we want to make it easy to be active, and have a healthy diet, and provide people with good information on how to live a healthy life.

Cancer is one common reason for ill health and death. Many cancers are avoidable through lifestyle changes but when people do have cancer we want to ensure that it is identified early, through screening programmes, and treated effectively when it does happen.

## **Domain 1 - Quality Care Centred Around the Person**

Proposed Goals - Domain 1 Quality Care Centred Around the Person
Better Care Thurrock
1. Develop a place-based and person-centred health and care system
2. Introduce new and integrated/aligned models of care
3. Develop a new place-based, integrated approach to health and care commissioning
4. Develop a place and integrated Health and Care Workforce Model
5. Develop and diversify the existing care market
6. Build capacity in to the system
7. Develop an approach that enables true co-production of health and care solutions and decision-making with communities
8. Consider radical re-organisation of structures and delivery systems to ensure power is shifted away from organisations and towards citizens and communities

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*NOTE – These priorities are a work in progress and will evolve through the process* 

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# **Domain 2 - Staying Healthier for Longer**

Proposed Goals - Domain 2 Staying Healthier for Longer

**Healthier Thurrock** 

1. Address Unmet Physical and Mental Health and Prevention Needs across different Community Groups

2. Enhance Holistic Approaches to Care to Improve Health Outcomes

3. Prioritise Post-Covid Service Recovery and Reset to meet New and Exacerbated Health Needs

4. Improve Workforce Capacity, Capability, and Skills to meet Priority Health and Prevention Needs and Deliver Holistic Care

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5. Adopt Truly Innovative and Ambitious New Ways of Working to make a Step-Change in Levelling the Play Field

NOTE – These priorities are a work in progress and will evolve through the process

## **Domain 3 - Building Strong and Cohesive Communities**

Proposed Goals - Domain 3 Building Strong and Cohesive Communities
Stronger Together Thurrock
<ol> <li>Engagement - Continue to engage communities using a mixture of digital and non-digital methods, in order to ensure everyone can access engagement opportunities</li> </ol>
2. Empowerment - commit to an asset-based approach to how resources are used, seeking to maximise local investment and ensuring investment opportunities such as grant funding and commissioning recognise and enable the voluntary sector to deliver against agreed outcomes

3. Equity/Equality - Continue to invest in front line roles in order to support our populations at highest risk of social exclusion

*NOTE – These priorities are a work in progress and will evolve through the process* 

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# **Domain 4 - Opportunity for All**

#### Proposed Goals - Domain 4 Opportunity for All

#### **A Fairer Thurrock**

1. Through raising aspirations and reducing the disadvantage gap, ensure all Thurrock residents are able to achieve their potential

2. Deliver the Backing Thurrock Roadmap and Action Plan and supporting the economically vulnerable; contributing to less adults and children in poverty

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3. Create a vibrant local economy, encouraging investment in people and in places across Thurrock to benefit from the enormous opportunities generated through the Thames Freeport and other major developments

NOTE – These priorities are a work in progress and will evolve through the process

# **Domain 5** - Housing and the Environment

Proposed Goals - Domain 5						
Housing and the Environment						
	Healthy Places Thurrock					
Homelessness:						
a.	Identify and prevent homelessness by adopting a holistic offer across services					
b.	Share knowledge between partners					
c.	Review and revise the existing joint protocol for supporting those at risk of homelessness as a result of fleeing domestic and sexual					
abuse.						
2. Housing:						
a.	Ensure properties are of good condition (safe, suitable) in the public sector.					
b.	D. Influence the quality of private housing stock through work such as the Well Homes programme, ensuring reach to priority groups such					
as ex-	as ex-offenders.					
c.	New homes will be developed that will keep people well and independent.					
3. Nat	tural & Built Environment					
a.	A responsive service for those experiencing anti-social behaviour.					
b.	Enable / encourage residents to improve the quality of their area.					
c.	Improve accessibility by walking, cycling and public transport to services, with a focus on where deprivation is most apparent.					
d.	Tackling congestion through a modal shift to more sustainable modes of transport such as walking and cycling, and improve the					
efficie	efficiency of the transport network, providing access to key strategic economic hubs.					

NOTE – These priorities are a work in progress and will evolve through the process

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# **Domain 6 - Community Safety**

Proposed Goals - Domain 6 Community Safety				
Safer Thurrock				
1. Strengthen local approaches to reducing crime				
2. Improve support to victims/survivors of crime				
3. Reduce perpetrator activity and re-offending				
4. Protect residents from experiencing crime, with a focus on vulnerable groups				

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### 6. Outcomes Framework

The outcomes framework will include key metrics with 5 year aspirations of improvement, for each of the priorities in the strategy. The 2016-21 framework was structured as below:

Goal	Objective	Indicators	Baseline	Target %by 2020	Source
A. OPPORTUNITY FOR ALL	A1. All children in Thurrock making good educational progress	% of children achieving GLD at the end of year R	72.5%	80%	SFR36. www.gov. uk.
		Gap between above indicator and % of children on pupil premium achieving GLD at end of year R			
		% of all children achieving National Standard or greater depth	85%		
		% of young people gaining the higher grades in attainment and progress across the 8 subjects making up the National Curriculum (Attainment 8 and Progress 8)	70%		
		% of children achieving 5 good GCSEs at A – C including English and Maths			
	A2. More Thurrock residents in employment, education or training.	% of working age population who are economically active	77.7%		NOMIS
		% of the population of working age claiming Employment Support Allowance and incapacity benefits	5.0		NOMIS
		% of population claiming JSA	1.4%		NOMIS
		% of 16 – 19 year olds Not in Employment, Education or Training	5.3%		
	A3. Fewer teenage pregnancies in Thurrock.	Under 18 conception crude rate per 1000	36.1		PHOF indicator 2.04

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## **Strategy Development Process**



## 7. Timeframes

#### **Key Milestones**

Activity	Owner	Date
Sign-off of Scope	HWB Board	23 <sup>rd</sup> July 2021
Final priorities for each domain drafted for consultation	AD Oversight Board / T&F Steering Group / Engagement Group	15 <sup>th</sup> September 2021
Engagement period	Engagement Group	27 <sup>th</sup> September – 19 <sup>th</sup> November 2021
Strategy sign-off by HWB Board	HWB Board	March 2022
Full Council sign-off	DPH / HWB Chair	June 2022
Document launch	Comms / DPH / HWB Chair	July 2022

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## 8. Governance & Monitoring

- 1. Review & Sign-off of Strategy Refresh: HWB Board & Full Council sign-off
- 2. Oversight & Direction: HWB Strategy / TICP Strategy Group, AD Oversight Group, Directors' Board
- Process Management: HWB T&F Steering Group, including 'Domain Leads'\* for each of 6 domains, PH Health Intelligence, Strategy team
- 4. Engagement Coordination: Engagement Group including CVS, TCCG, BCTT, Community Engagement team
- 5. Ongoing Monitoring of Delivery: HWB Board

\*Each Domain Lead to convene a small T&F stakeholder group for each of 6 key influences on health & wellbeing to:

- a. Agree overall high level outcomes / objectives for each aspect
- b. Identify c.12-15 potential priorities and c.5 key challenges in this area with brief high level summary of each challenge to be used in public engagement
- c. Agree monitoring metrics for inclusion in Outcomes Framework
- d. Identify how the outcomes identified within each of the domains can be supported by topic / domain-specific local strategies & where the governance for delivery for this domain sits

( thurrock.gov.uk

- e. Identify how action on this domain will impact inequalities and the Vision of "Levelling the Playing Field"
- f. Propose final 4-5 key priorities for the strategy, based on insight, data and community feedback
- g. Write the relevant chapter narrative, referencing material already pulled together

## 9. Stakeholder & Community Engagement

Thurrock Integrated Care Partnership (TICP) is building a new approach to community engagement, co-design and locality based commissioning for health and care. It is proposed that development of this approach is included as a key element of the HWBS objectives, and will be a key strategic approach underpinning future co-produced strategic developments and also commissioning approaches.

As a result of delays due to Covid, the time period for consultation on the HWBS is constrained. The following Stakeholder & Community Engagement will be undertaken between October and December 2021:

#### Qualitative community input

- Collation of views from previous engagement exercises such as Your Place, Your Voice; Better Care Together Thurrock
- Contemporaneous collation of views via CVS Airtable database
- Face to Face / online Engagement events

#### Consultation on high-level priorities

Key challenges and priorities for each of 6 key aspects of health & wellbeing will be collated by a T&F stakeholder group, and consulted on via:

( thurrock.gov.uk

- Thurrock Council Engagement HQ online
- Existing community & stakeholder group meetings

## Questions for Council Teams (by 31/8/21) -

- 1. What areas of the local service do you feel constitute an "uneven playing field" e.g. we build more general homes than for people with autism.
- What wider areas do we feel could impact our residents and make service provision uneven i.e.
   other departments/partners fail to understand how to communicate with a certain hard to reach group?
  - 3. What do we do to hear about / review potential health inequalities and an investigate level playing field issues in the service e.g. do we know how many women vs men access adult education?

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7 October 2021	ITEM: 7					
Cleaner, Greener and Safer Overview and Scrutiny Committee						
Public Land Maintenance St	rategy					
Wards and communities affected:	Key Decision:					
All	Кеу					
Report of: Vincent Taylor – Strategic Le	ead for Clean and Gree	n				
Accountable Assistant Director: Daren Spring – Assistant Director for Street Scene and Leisure						
Accountable Director: Julie Rogers – Director for Public Realm						
This report is Public						

#### **Executive Summary**

Thurrock's public land and open spaces should enrich the quality of resident's lives, have a positive environmental impact and contribute towards a healthy lifestyle. The Public Land Maintenance Strategy sets out guidelines as to how we will change some of the current delivery methods to reduce cost, and help improve and maintain our public land in the future.

#### 1. Recommendation

1.1 That the Cleaner, Greener and Safer Overview and Scrutiny Committee recommend to Cabinet the adoption of the Public Land Maintenance Strategy and its recommendations as shown within this report.

#### 2. Introduction and Background

- 2.1 This Public Land Maintenance Strategy has been prepared to ensure that all of the boroughs public open spaces are effectively maintained in the most efficient and cost effective way possible. This should decrease the amount of maintenance required in some areas and allow resources to be redirected and targeted in other areas, where more frequent and specialised maintenance is required, or give us the resilience needed to absorb any future reduction in staffing numbers that may be needed.
- 2.2 The Strategy will also inform future action plans and projects for the delivery of improvements to existing open spaces and new open spaces triggered by development. This will enhance the opportunity to secure funding both internally and externally for the improvement and maintenance of Thurrock's

public open spaces, including possible S106 developer contributions, or match funding from other organisations.

#### 3. Delivery Options

- 3.1 This Public Land Maintenance Strategy has key methods of delivery, these include
  - Working with and developing "Friends of Parks" groups and Community Volunteers
  - Long Grass Regimes / Wildflowers / meadow planting
  - Low maintenance schemes
  - Tree Planting
  - Planned Parks Improvement Programme
  - Supporting the progress of the Council's Local Plan
- 3.2 It is important to increase the biodiversity and habitats within the borough, by not mowing certain areas of grass or to use the terminology "no mow" areas and leaving grass to grow. This has now become a more widespread and accepted concept to encourage wildlife. Some areas will benefit from planting wild flower areas to also help enhance this. It is therefore recommend where possible that this is the approach taken by the Council.
- 3.3 The strategy sets out plans for site specific action plans to be conducted for the Council's cemeteries, parks and open spaces. This is to ensure that these areas are fit for purpose and to identify any need to replace and repair the infrastructure within these areas.
- 3.4 Going forward, all green open spaces that the Council are responsible for maintaining, will be categorised by their Typology, these being:
  - Typology 1 Formal Parks and Spaces
  - Typology 2 Natural and Semi-natural Greenspaces
  - Typology 3 Amenity Space and Urban Open Spaces
  - Typology 4 Grass Verges and Roundabouts
  - Typology 5 Cemeteries
  - Typology 6 Outdoor Sport

Each typology is then broken down further by Zones, these being:

- High amenity (high maintenance)
- General/medium amenity (standard maintenance)
- Low amenity (low maintenance)

This will give us a clear understanding of how we are going to maintain these areas against the proposed maintenance standards.

3.5 Each piece of land will also be identified in terms of which pieces of equipment will be used to maintain these spaces. This will be done with each

typology so that there is a clear and published understanding of what land is maintained by Thurrock Council, and how it is maintained.

3.6 A communication plan will be devised to inform the public of any changes to the maintenance programme and the reasons why these changes are being trialed or implemented.

#### 4. Reasons for Recommendation

4.1 The Public Land Maintenance Strategy provides clear guide on how to maximise the opportunity to present the borough, increase biodiversity and wildlife habitats. To help maintain areas that require more frequent maintenance regimes and improve air quality.

#### 5. Consultation (including Overview and Scrutiny, if applicable)

N/A

### 6. Impact on corporate policies, priorities, performance and community impact

6.1 This relates to the corporate priority – Green Environments that everyone has reason to take pride in.

#### 7. Implications

#### 7.1 **Financial**

Implications verified by:

#### Laura Last

#### Senior Management Accountant

This report does not impact upon the revenue budget, however to deliver the full infrastructure improvements will require developer and/or capital funding.

#### 7.2 Legal

Implications verified by:

#### Tim Hallam

#### Deputy Head of Legal

There are no direct legal implications arising from this report. Appropriate checks for land ownership and compliance with relevant legislation will be need to be assured, taking legal advice as necessary, in due course.

#### 7.3 **Diversity and Equality**

Implications verified by: Rebecca Lee

## Team Manager, Community Development and Equalities

Consultation and engagement will take place across the borough including working with community forums and ward members to inform a Community Equality Impact Assessment for the Public Land Maintenance Strategy

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder or Impact on Looked After Children

When considering designs we will consult with the Community Safety Partnership Manager to ensure we are aiming to design out antisocial behaviour.

8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

N/A

9. Appendices to the report

Appendix 1 – Public Land Maintenance Strategy

#### **Report Author:**

Vincent Taylor Strategic Lead – Clean and Green Services

Public Realm

# Thurrock Council **Public Realm** Public Land Maintenance Strateg Welcome to Dilkes Park 27

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**Conclusion / Recommendations** 

#### Appendix 1 – Proposed Maintenance Standards

#### 1. Introduction

Thurrock's Public Land and open spaces enrich the quality of our lives, have a positive environmental impact and contribute towards a healthy lifestyle. They help define and add to the character and history of a place as well as provide vital green infrastructure for wildlife, biodiversity, water, tranquillity, recreation, play, food production, improved air quality and safe off-road pedestrian and cycling routes. This strategy covers Thurrock's current provision of parks, amenity greenspace (includes highways verge and roundabouts), natural and semi-natural greenspace and cemeteries and covers the period 2021 - 2027.

This strategy has been prepared to:

- Ensure that all of the boroughs public open space is effectively maintained in the most efficient and cost effective way possible.
- Inform future action plans and projects for the delivery of improvements to existing open spaces and new open spaces triggered by development.
- To facilitate the securing of funding either internal of external for the improvement and maintenance of Thurrock's public open space
- Increase biodiversity and habitats

This strategy impacts on Thurrock Councils priorities, People, Place and Prosperity. Well managed and attractive land and open space has a positive influence:

#### People

- Provide a space for recreation and play
- Promote community cohesion and social inclusion, as a place to meet
- Improve physical health through exercise
- Contribute to good mental health and well being
- Fostering civic pride through sense of space

Place

- Encourage biodiversity
- Provide wildlife habitat
- Promote education
- Create a natural amenity
- Provide safe, sustainable transport routes
- Assist in alleviating flood risks
- Regulate microclimates supporting local air quality

Prosperity

- Attract economic development and local investment
- Increase land and property values
- Encourage revenue streams through tourism
- Improve the image and standing of an area
- Influence location decisions for both employers and employees.

#### 2. Key Methods of delivery

To improve the quality of our public land and open spaces we will ensure;

- A. **Planned Parks Improvement Programme** A rolling programme of individual plans developed for the sites prioritised on the basis of quality and value findings from the Parks and Open Space needs assessment.
- B. Working with and developing "Friends of Parks" groups and Community Volunteers. We currently have a good working relationship with a number of these groups and we will look to build upon this in the future helping these local groups improve the parks and maximise the impact of their efforts.
- C. Long Grass Regimes / Wildflowers / meadow planting – Where appropriate, the use of allowing our grass to grow alongside wildflower and meadow planting will increase biodiversity and these areas will provide important habitats for insects and pollinators and provide new wildlife havens that are crucial to the development of our parks and open spaces and the wider environment.

Many factors need to be taken into consideration when introducing these areas, such as highway safety, site levels and underground services. They will be developed on a trial basis with a view to making them a permanent part of our landscape. This should decrease the amount of maintenance required, allowing resources to be targeted in other areas where improvements are required

Maintenance schedules would be set to allow the wild flowers to be able to complete their full lifecycle – i.e. grow, flower and set seed, prior to them being cut. This replenishes the seed bank and allows populations to be maintained cost-free and indefinitely. Cutting too early and too frequently swiftly eliminates many species, reducing diversity and the value of the road verge. Cutting after flowers have set seed in late summer allows visually striking displays of wild flowers and a rich source of pollen



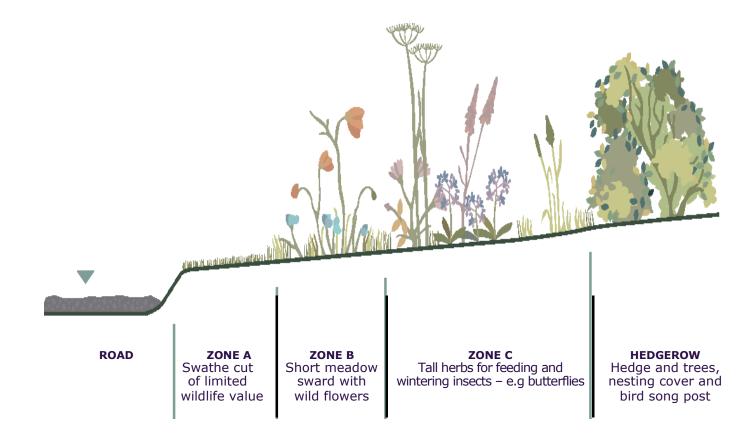
and nectar for pollinators. Wild flowers take roughly six to eight weeks from flowering to setting seed.

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Cutting these areas twice a year is the **management approach** that is suggested for suppressing coarse grasses and encouraging wild flowers, so reducing management burden over time.

	Management option	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
One	cut								full	cut			
	Summer and autumn cutting							р	artial	cut	f	ull cut	
Two	Late winter and autumn cutting		full	cut						full	cut		
cuts	Dry verges (short vegetation)	reg	ular c	uts							regula	ar cuts	
	Species-rich verges with mown edge		1m s	trip						full	cut		

Below is the idealised management zones across the width of a roadside verge



D. Low maintenance schemes – Where grounds maintenance is difficult and requires traffic management, (including roundabouts) the design of low maintenance schemes enhancing and improving the presentation of the asset.

One way of achieving this is the use of low growing ground cover (as shown), the use of this type of planting not only enhances the appearance of the land, upon which it is grown, but also aids biodiversity and provides habitats. In addition to planting there are options to hard landscape and design out the maintenance burden.



E. **Tree Planting** – The planting of appropriate trees, where it is possible do so and where they will have a positive impact on the environment, this will include Council owned parks, informal open space, verges and where appropriate roundabouts throughout the borough, ensuring the replacement planting of trees that have been removed.

The Council has responsibility for the ongoing maintenance and management of over 26,000 trees (this includes the trees in parks and open spaces). As part of that responsibility approximately 150 trees could potentially be removed per year to incurable disease or tree failure, these will be replaced in line with the tree planting strategy. The Tree Strategy commits Thurrock Council to be ambitious and plant more trees than those removed. Funding bids will be submitted maximising opportunities, developers and our own development schemes are actively encouraged to optimise tree planting. Increased tree planting will increase biodiversity and habitats and also help to improve local air quality.

F. Supporting the progress of the Council's Local Plan - To ensure well designed, quality public spaces are delivered through new development proposals and appropriate management / maintenance arrangements are secured. Recognising that one size will be unlikely to fit all scenarios, a range of management options should be considered, i.e. developer contributions / private management companies, commuted payments.

#### 3. Land Type / Typology

All Council managed green spaces can be divided into Six typologies based on the broad land type and function. Maintenance standards are then set according to each typology based on a range of maintenance tasks. The main typologies are:

- Typology 1 Formal Parks and Spaces
- Typology 2 Natural and Semi-natural Greenspaces
- Typology 3 Amenity Green Space
- Typology 4 Grass Verges and Roundabouts
- Typology 5 Cemeteries and Churchyards
- Typology 6 Outdoor Sport

#### Typology 1 - Formal parks and spaces

High profile areas of open space, publically accessible, close to public transport links and providing a range of facilities and features offering recreational, ecological, landscape, cultural or green infrastructure benefits. This includes urban parks and formal gardens (e.g. Grays Town Park). They are the most labour intensive and require a regular schedule of grounds maintenance tasks to maintain the standards.

#### Typology 2 - Natural / Semi-natural Greenspace

Informal and natural green space provides the opportunity to promote meaningful and safe recreation. Covering a wide range of uses including woodland areas, informal country parks (for example Oak and Ash Plantation, pictured below) and accessible wetland areas.

#### Typology 3 – Amenity Green space

Most commonly, but not exclusively, in residential areas including informal recreation spaces, green space in and around housing and village greens. This may also include playing fields where outdoor sport is not the primary use e.g. there are no marked out pitches and goals.

Currently most amenity green spaces are cut regularly between April and October on a cut and drop basis. This is generally carried out on a fortnightly basis, although periods of inclement weather may delay operations. Extra cuts may be added before or after these dates as necessary. Grass clippings that encroach on paved areas adjacent to the grassed areas are dispersed by the use of blower machines. Growth around obstacles in the grass such as fence lines, are controlled by strimming or selective use of herbicide spraying.

#### Typology 4 – Grass Verges and Roundabouts

Areas of greenspace adjacent to the public highway. There are a large network of verges throughout the borough, from urban town and village centre locations to rural roads and sections of high-speed roads. These are currently cut routinely throughout the grass cutting season.

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#### Typology 5 – Cemeteries and Churchyards

Publically accessible churchyards and closed cemeteries, these are areas for reflection and tranquil contemplation, we currently cut every 3 weeks and are strimmed at the same time.

#### Typology 6 - Outdoor sports

Outdoor sports are played at parks and recreation grounds, specific playing fields and sports grounds across the borough. Sports pitches are maintained to promote true, safe, even, free draining surfaces and to provide pitches which are presented in optimum condition for use.

#### 4. Zones

These will be used within the Typologies to set the maintenance standards, this is shown in Appendix 1. A set of three zones have been selected to group maintenance standards under specific descriptions. They are as follows:

#### 1 – High amenity (high maintenance)

Maintenance standard expected for high profile areas such as in formal parks and bowling greens. The tasks within this zoning include regular mowing of fine Turf areas, floral display maintenance including watering, dead-heading, pruning, weeding and fertilising.

#### 2. – General/medium amenity (standard maintenance)

Maintenance standard expected in areas where there is a high level of general use/activity, sites such as recreation areas. The tasks within this zoning include regular mowing of park, urban grass verges, grassland and sports playing fields, grass playing pitches, including, scarification, aeration, irrigation, renovation after play and season end, informal hedge maintenance, informal shrub and non-ornamental seasonal bedding maintenance.

#### 3. - Low amenity (low maintenance)

Maintenance standard expected in natural areas including countryside parks, rural spaces and rural grass verges. The tasks within this zoning include mowing of grass verges, highway gateways, roundabouts, meadows, rural and natural hedges.

#### Strategy by Land Type / Typology

#### Typology 1 - Formal parks and spaces



Aim – To increase use and amenity of the parks. Achieved through improved aesthetics, enhanced maintenance of formal areas (new memorial and formal beds at Grays Town Park as shown) and increasing biodiversity & habitats through the inclusion of tree and wildflower planting, and long grass regimes in other areas. Thurrock Council will seek to achieve "Green Flag" status for formal parks.

- Work with the friend of groups to identify their key priorities for their park and to jointly create an action plan specific to each park.
- Identify areas within our parks where biodiversity and habitats can be encouraged
- Enhanced cultivation of beds and planting in areas to create more formal sections
- Produce a site specific maintenance programmes

#### Typology 2 - Natural / Semi-natural Greenspace

Example Semi-natural Greenspace - Oak and Ask Plantation

**Aim** – To ensure areas are accessible to the public. Achieved through well maintained and regularly inspected assets, increased biodiversity & habitats, the inclusion of tree and wildflower planting where appropriate.

- Identify areas where further planting would support biodiversity and habitats
- Identify areas where we can plant more trees
- Carry out an audit of all of our assets within the space and put in place an appropriate inspection regime
- Look at the resource and equipment requirements for the maintenance of these areas, and what cutting regimes best suit each area, this will be replicated across all of the Typologies so that we can ensure that we have the right equipment and resources to best present the borough.



#### Typology 3 - Amenity Green space



Example the Delafield

**Aim** – To ensure that identified areas are accessible to the public. Achieved through well maintained and regularly inspected assets, reducing ongoing maintenance through wildflower planting where appropriate, increasing biodiversity & habitats through the planting of native trees and where possible orchard planting to provide free food.



Example of vehicle protection to Amenity Green Space

- Identify areas where further planting or the use of long grass regimes would support biodiversity and habitats
- Identify areas where we can plant more trees
- Carry out an audit of all of our assets within the space and put in place an appropriate inspection regime

#### Typology 4 – Grass Verges and Roundabouts

#### Verges



Example of Roadside verge

**Aim** – To preserve the physical integrity of the verge and have well maintained verges and assets. Achieved through disruption of parking on the grass by target hardening with fencing, planting of trees / shrubs or replacing with an alternative surface through the "Kerb It" programme, seeking to protect or replace verges that are damaged by vehicle parking.

Well maintained verges and assets, regularly inspected, increased biodiversity & habitats through inclusion of long grass regimes, tree and wildflower planting where appropriate. Creation of wild meadow areas, re-introduction of native plants as plug plants & seeds, encourage nectar-rich plants and providing cover for wildlife.

Research suggests that common plants, often thought of as 'weeds' such as dandelion, ragwort and cow parsley can provide a critical food source for pollinating insects, log piles and long grass also provide cover and nesting sites for bumblebees.

- Identify areas where further planting or the use of long grass regimes would support biodiversity and habitats
- Identify areas where we can plant more trees
- Conduct a full survey of the verges that we as a local authority are responsible for including those under both Public Realm and Housing to ensure that they are all categorised against the Zones and also with which piece of equipment that they will be maintained with, this will be done with each typology so that there is a clear and published understanding of what land is maintained by Thurrock Council, and how it is maintained.



Example of roadside wildflower planting (Not Thurrock)

#### Roundabouts

Essentially a type of highway verge and a "Gateway" into Thurrock. Given their visual prominence and accessibility key roundabouts require an increased presence and should give a warm welcome into the borough. They should communicate visually to travellers they are entering a new location and should represent the community and Thurrock as a whole. It is important they provide the right first impression and one of welcome.

**Aim** – To improve all "gateway" roundabouts into Thurrock, ensuring when people drive into Thurrock, they provide a memorable welcome. Achieved through aesthetic improvements, while reducing ongoing maintenance. Recognising the established communities in Thurrock and the differences they promote, essential community engagement and consultation will be required in informing design schemes for each "Gateway" roundabout.

There are a wide range of options including hardy perennial planting, feature trees (i.e. flowering cherry, monkey-puzzle), public art instillation (as can be seen on the Purfleet roundabout), different surfacing and wild flowers, including the use of low growing ground cover, should additional funding be secured. This also maximises commercial opportunity through the sale of advertising.



Current feature roundabout maintained by Thurrock Garden Centre

#### Actions

- Carry out an audit of all of our roundabouts to identify options for either hard landscaping or low maintenance planting to reduce the maintenance burden.
- To identify and work with local community groups to co-design any improvements to the roundabouts.
- On larger roundabouts, especially on the M25 and A13, Identify areas where further planting or the use of long grass regimes would support biodiversity and habitats

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#### **Typology 5 - Cemeteries and Churchyards**



Example – Corringham Cemetery



**Aim** –. Cemeteries are a place of peace, memories and reflection, it is essential that the environment is well maintained and is welcoming and tranquil.

**Actions** – The Environment will be improved and enhanced (subject to securing capital funding) by:

- Conduct an assessment of our cemeteries and prepare action plans for each one.
- Identify areas where further planting or the use of long grass regimes would support biodiversity and habitats, whilst still providing a respectful environment

#### Typology 6 – Outdoor Sports

**Aim** – To maintain our outdoor sports area to the required standards, whilst looking to see where biodiversity and habitats can be accommodated. Sports maintenance charging in line with commercial rates to sports clubs unless where the council decides to subsidise this



Example of a football pitch being left to long grass out of season

#### Actions

- Work with the relevant sports clubs and Thurrock Councils sports development team to ensure that all of our outdoor sports areas have an action plan and maintenance schedule in place and are therefore effectively maintained and ready for play when required
- To allow for biodiversity and habitats out of season where possible (See previous picture)

#### New areas

The adoption of new public open space from development is undertaken by the council's Planning department. There is of course a financial implication to the Service if there is no income linked with this adoption.

The Environment service will be included on any pre adoption inspection, to ensure that the land and associated infrastructure, including Play Areas, planting, and trees. This is to ensure that the area is in a fit condition for adoption.

**Aim** - Where possible the allocation of funds from the developer to maintain the land for a fixed period would be beneficial (this would be calculated using a schedule of rates). If developers contributions are not available it would be preferable that another vehicle for the maintenance of the land be agreed i.e. a Management Company.

#### **Conclusion / Recommendations**

- 1. We should look to increase the biodiversity and habitats within the borough, whilst this may have proved to have been a contentious issue in the past, "no mow" areas and leaving grass to grow has now become a more widespread and an accepted concept, This should decrease the amount of maintenance required in some areas allowing resources to be targeted in other areas where improvements are required it is therefore recommend where possible that this is the approach taken by the Council
- 2. To agree the proposed maintenance standards.
- 3. That all green open spaces that as a local authority we are responsible for maintaining including those under both Public Realm and Housing to ensure that they are all categorised against the Zones. Also with which piece of equipment that they will be maintained with, this will be done with each typology so that there is a clear and published understanding of what land is maintained by Thurrock Council, and how it is maintained.
- 4. That a communication plan is put in place to inform the public of any changes to the maintenance programme and the reasons why these changes are being trailed or implemented.

#### Appendix 1 – Maintenance Standards by Land Typology

Zoned Tasks	Zone	Definition	General Standard	Example
	1 - High amenity (high maintenance)	Fine quality turf areas in high profile sites, generally adjacent to ornamental features e.g. flowerbeds	Grass cut short with a uniform with a striped finish and cuttings collected or fly cut as appropriate.	
Grass cutting	2 - Amenity	Reasonable quality turf areas in the remainder of parks and gardens	Grass Routinely cut throughout the season to give a surface conducive to public use	
	3 – Low amenity (low maintenance)	Meadow grass and wildflower areas generally situated in areas of amenity grass	1 – 3 cuts per year dependant on area,.	
Hedge maintenance	1 - High amenity (high maintenance)	Hedges pruned to a specific form in high profile areas generally adjacent to ornamental features	2 cuts per year Dependant on bird nesting season	

	2 - Amenity	Good quality hedge features forming boundaries in the remainder of the parks and gardens	1 cut per year	
Shrub Maintenance	1 - High amenity (high maintenance)	Colourful shrub beds in high profile areas of the park, generally used to complement floral planting and bedding	Winter pruning once per year, define edge to border, spot treat weeds up to three times per year	
	2 - Amenity	General shrubberies providing backdrops to the remainder of parks and gardens	Winter cultivation, pruning once per year, spot treat weeds up to three times per year	
Border Maintenance	1 - High amenity (high maintenance)	Seasonal bedding and floral planting in high profile areas, complementing adjacent ornamental features and structures	Bed preparation and planting twice per year, fortnightly hand weed/ deadhead, irrigation, if required	

2 - Am	Seasonal bedding and rose gardens in less high profile areas of parks and gardens	Bed preparation and planting twice per year, monthly hand weed/ dead head, irrigation if required	
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#### Typology 2 – Natural and Semi-natural Open Spaces

Zoned Tasks	Zone	Definition	General Standard	Example
cutting	2 - Amenity	General grass areas (including verges) that define pathways and ensure sites are accessible and suitable for recreational use	Grass Routinely cut throughout the season to give a surface conducive to public use	
Grass cutting	3 – Low amenity (low maintenance)	Meadow sites and areas of long grass that run alongside general grassed areas	1 or 2 cuts per year, timed according to species	
Hedge maintenance	3 – Low amenity (low maintenance)	Hedges bordering natural spaces shall not cause obstructions	1 cut per year during the winter programme	

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#### Typology 3 – Amenity Green Spaces

Zoned Tasks	Zone	Definition	General Standard	Example
Grass cutting	2 – Amenity	This standard of maintenance ensures we can provide useable and attractive recreational areas for residents	Grass Routinely cut throughout the season to give a surface conducive to public use	
intenance	2 – Amenity	Good quality hedge features that form boundaries in the majority of amenity open spaces	1 cut per year during the winter programme	
Hedge maintenance	2 – Amenity	Field hedges bordering amenity green spaces and rural areas, often located on the urban fringe	1 cut per year during the winter programme	00/05/2015
Shrub maintenance	2 - Amenity	This maintenance regime ensures shrub beds are kept tidy and add character to the area	Pruning once per year, spot treat weeds up to three times per year	

Zoned Tasks	Zone	Definition	General Standard	Example
utting	2 – Amenity	General grass areas (including verges) that define pathways and ensure sites are accessible and suitable for recreational use	Up to 12 - 15 cuts per year (approx. every 3-4 weeks),	
Grass cutting	3 – Low amenity (low maintenance)	Areas of long grass that run alongside the carriageway	1 or 2 cuts per year, timed according to species with arising removed or fly cut at the correct time	
Hedge maintenance	3 – Low amenity (low maintenance)	Hedges bordering natural spaces shall not cause obstructions	1 cut per year during the winter programme	
Roundabouts	Various	All roundabouts to be assessed and maintained to the appropriate schedule	Maintenance / Cuts will be dependent upon the scheme for each roundabout	

Typology 5 - Cemeteries a	and Churchyards
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Zoned Tasks	Zone	Definition	General Standard	Example
tting	2 - Amenity	Good quality grass areas surrounding important memorials and entrances to some churchyards	Up to 12 -15 cuts per year (approx. every 2-3 weeks)	
Grass cutting	3 – Low amenity (low maintenance)	Areas within cemeteries identified as biodiversity or wildlife habitats	1 or 2 cuts per year, timed according to species with arising removed or fly cut at the correct time	Example – Not Thurrock
Hedge maintenance	2 - Amenity	Good quality hedge that denotes a boundary or previous screening	1 cut per year during the winter programme	
Shrub Maintenance	2 - Amenity	Shrubberies to be kept tidy and provide suitable backdrops to cemetery areas	Winter cultivation, pruning once per year, spot treat weeds up to three times per year	B/DI/2514

#### Typology 6 – Outdoor Sports

Zoned Tasks	Task	Example
Bowling Greens	Bowling greens require a significant range of tasks to be undertaken on a regular basis to uphold standards. These tasks include cylinder mowing, aeration using a range of solid, hollow, slit and sarrel tines; top dressing; over seeding; fertilising; rolling; scarification; verticutting; dragbrushing; irrigation; and the application of fungicides, worm suppressants, moss killers, insecticides and wetting agents.	
Cricket Pitches	Outfields will generally require regular mowing, aeration and marking out. The maintenance regime required to uphold standards on cricket squares is more comprehensive and includes: cylinder mowing; marking out; selective herbicide and fertiliser application; scarification; solid tining; top dressing; irrigation; rolling; over seeding; renovation works; and the application of fungicides, worm suppressants, and moss killers.	
Football & Rugby Pitches	The maintenance of football and rugby pitches is significantly less complex than that of cricket squares and bowling greens. Regular tasks will include grass cutting; aeration using slit tines; marking out; application of fertiliser; application of herbicide; overseeding; and the forking and sanding of goal mouths.	

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#### 7 October 2021

ITEM: 8

## Cleaner, Greener and Safer Overview and Scrutiny Committee

#### **Processing Household Waste**

Wards and communities affected:	Key Decision: Non-Key			
Report of: Marcelle Puttergill - Performance and Support Manager				
Accountable Assistant Director: Daren Spring – Assistant Director for Street Scene and Leisure				
Accountable Director: Julie Rogers – Director for Public Realm				
This report is Public				

#### **Executive Summary**

This report outlines the details of treatment for each of the streams of household waste collected by Thurrock Council. Additionally the report seeks to address concerns regarding the end destinations of Thurrock Council's waste and dispels any issues that it may be inadvertently disposed of inappropriately.

The briefing has been developed in response to a request from the Cleaner and Greener Overview and Scrutiny Committee in July 2021.

#### 1. Recommendation(s)

Cleaner, Greener and Safer Overview and Scrutiny Committee are requested to:

1.1 Note the contents of the report.

#### 2. Introduction and Background

- 2.1 Thurrock Council provides three kerbside waste collections for households. The three currently collected are:
  - Residual Waste, in a green or grey wheeled bin
  - Mixed Dry Recycling in a blue wheeled bin
  - Composting (mingled garden and food waste) in a brown wheeled bin

- 2.2 Each of the streams are collected separately, from each household on the same day. The waste collected is tipped at a transfer station in west Thurrock prior to being transported to different processing plants.
- 2.3 In management of all waste, the Service applies the principles of the waste hierarchy seeking to:
  - Reduce
  - Re-use
  - Recycle
  - Recover
  - Disposal
- 2.4 The diagram below provides a summary of the treatment route for each of the household waste streams:



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- 2.5 Residual household waste from the Grey or Green bins is bulked and transferred to Allington, an Energy Recovery site in Kent. The waste is incinerated under special conditions that limit and control emissions to generate power that is fed into the National Grid, this supplies power and heat to homes across Kent.
- 2.6 The co-mingled dry recycling materials are delivered to a materials recycling facility where the individual materials are mechanically separated. The sorted materials are then bulked and sold on to processors to be recycled as source materials.
- 2.7 The garden and food waste is composted at high temperatures for a period of time before being spread in fields in piles for its final decomposition. The end material is used as a soil improver or natural fertiliser on agricultural land. The processing does not take sufficient time for the compostable food bags to degrade. For this reason the service advises that they should not be used for the disposal of food waste.
- 2.8 Our Contractor uses the Proximity Principle for the recycled materials that they process, and where possible materials are reprocessed in the UK and Europe. Where local markets do not exist materials will be sent further afield, to reputable re-processors that have long standing relationships with our contractor. Materials are tracked using a combination of weighbridge tickets and shipping notes to ensure that there is compliance with our Duty of Care obligations.
- 2.9 The waste taken to the HWRC by the public, is separately collected and stored. Last year, over 85% of this was reused or recycled. With items such a bicycles, textiles and hardcore, all reused. Waste electronic items, batteries and fridges, are all recycled into their component parts. We avoid landfill by using a mixture of energy from waste and sending bulky items to a recycling facility where items can be stripped into their component parts and then recycled. This includes items such as mattresses.
- 2.10 All waste disposal contracts are closely monitored to ensure that no waste is processed or disposed of outside of agreed practises. This includes scrutiny to ensure that no waste collected by Thurrock Council is disposed of in landfills in other countries.

#### 3. Issues, Options and Analysis of Options

3.1 The changes planned to the Waste Service in September 2022, specifically the introduction of the separate food waste collections, will require the procurement of disposal and processing contracts that will meet the changing make-up of the waste being collected. The procurement (in line with Council policy) will be commercially focused, but will also ensure that any processors working with Council Waste will comply with the principles of the Waste Hierarchy as well as the Proximity principle.

#### 4. Reasons for Recommendation

4.1 The report has been developed in response to a request from the Cleaner and Greener Overview and Scrutiny Committee in July 2021.

#### 5. Consultation (including Overview and Scrutiny, if applicable)

- 5.1 Not Applicable
- 6. Impact on corporate policies, priorities, performance and community impact
- 6.1 Not Applicable
- 7. Implications
- 7.1 **Financial**

Implications verified by: Laura Last Senior Management Accountant

There are no financial implications arising from this report

7.2 Legal

Implications verified by: Courage Emovon Principal Lawyer / Manager Contracts / Procurement Team

There are no legal implications arising from this report

#### 7.3 **Diversity and Equality**

Implications verified by: Rebecca Lee Team Manager, Community Development and Equalities

There are no diversity implications arising from this report.

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder or Impact on Looked After Children

Not Applicable

8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

Not Applicable

### 9. Appendices to the report

None

# **Report Author:**

Marcelle Puttergill Performance and Support Manager Public Realm This page is intentionally left blank

# 7 October 2021

ITEM: 9

# Cleaner, Greener and Safer Overview and Scrutiny Committee

# **Clean and Green Service Savings Proposal Details**

Wards and communities affected:	<b>Key Decision:</b> Key	
Report of: Daren Spring, Assistant Director – Street Scene and Leisure		
Accountable Assistant Director: Daren Spring, Assistant Director – Street Scene and Leisure		
Accountable Director: Julie Rogers – Director, Public Realm		
This report is Public		

#### **Executive Summary**

This report provides the detail behind the Street Scene and Leisure Service saving opportunities presented to Cabinet at the beginning of July 2021 for further consideration.

#### 1. Recommendation(s)

1.1 It is recommended that the Committee consider the report in view of the current and MTFS position and recommend approval of the proposals outlined in the report to Cabinet.

#### 2. Introduction and Background

- 2.1 The medium term financial position was set out to Cabinet on 7 July 2021. This highlighted a cumulative £34.3m funding gap for 2022/23 and 2023/24. This also set out proposed mitigations grouped between income generation, operational efficiencies, providing services differently, staffing reductions and member decisions.
- 2.2 The committee is reminded there remains a significant funding gap to address in both years if all of these proposed mitigations set out in the report are delivered. Hence any savings proposals not taken forward will further increase the funding gap and hence will require further reassessments of core service delivery with associated impacts on levels of staffing. The delivery of the financial position remains a significant risk to the Council in the medium term.

2.3 This report seeks specific comment on the relevant items which fall within its remit and which require further member scrutiny prior to final cabinet decisions being made on the relevant items.

#### 3. Issues, Options and Analysis of Options

3.1 The Street Scene and Leisure Service have identified two areas of savings that will be recommended to Cabinet. These are detailed in the table below.

Narrative	2022/23 £000's	2023/24 £000's	Total £000's
Re-prioritisation and review of major routes and Town Centre cleansing	-100	0	-100
Review of Grounds Maintenance Programme	-100	0	-100

#### 3.2 Re-prioritisation and review of major routes and Town centre cleansing

- 3.2.1 The generation of a saving of £100k will be achieved by making some significant changes to the way in which the cleaning of major routes is undertaken. Over the past three years, the work to keep the main roads in towns within the Borough clean has been undertaken by the street sweeping trucks with the support of a major route cleansing team. This team comprised of three people and a van. The impact of removing this team will be mitigated by increasing the number of times the major roads are mechanically swept.
- 3.2.2 The remainder of the saving target will be achieved by spreading existing workloads across street cleaning functions which are predominately carried out Monday to Friday, reducing the size of the team by 0.82 of an FTE. Current schedules will be stretched to absorb the reduction in the staffing level.
- 3.2.3 There is a risk that reducing the capacity of the street cleansing service will result in less frequent litter picking in some areas. The mitigating actions that could be taken to address this is to continue to remind residents not to litter through education and information, and ultimately to increase the levels of Environmental Enforcement.
- 3.2.4 In terms of resource levels, the impact of the proposed changes will be the removal of 3.82 FTE (currently filled by agency staff or vacant posts) and 1 van from the service.

#### 3.3. Review of Grounds Maintenance Programme

3.3.1 A thorough review of the Grounds Maintenance Schedules has identified a further 3.5 fte posts that can be removed from the service with limited impact. As with the street cleansing positions, these are vacant or agency covered posts.

- 3.3.2 To reduce hours needed for grass cutting we will mitigate through the introduction of wildflower zones in agreed parks and along some verges. The impact could also be mitigated by converting some of the existing full time positions into seasonal posts. This will ensure that the teams are able to focus on maintenance of grass areas during summer months. The longer term impact will be to reduce the level of maintenance that can be carried out to hedgerows and cycle path shrubs in winter.
- 3.3.3 The review also enables the fleet for this service area to be reduced by one vehicle.

#### 4. Reasons for Recommendation

4.1 In light of the need for all Directorates to be identifying ways in which services can continue to be offered to residents, with reduced cost, the options outlined above provide a way of achieving that.

#### 5. Consultation (including Overview and Scrutiny, if applicable)

5.1 There has been no formal consultation relating to the proposed changes, as these are operational decisions.

# 6. Impact on corporate policies, priorities, performance and community impact

6.1 It is anticipated that the reduction in staff numbers and reconfiguration of rounds for Clean and Green services will have a minimal impact on standards of cleansing and grounds maintenance.

#### 7. Implications

#### 7.1 Financial

Implications verified by: Rosie Hurst

#### **Interim Senior Management Account**

The financial implications, should the recommendations and changes to service be agreed to be passed to Cabinet for approval are that £200k of savings will be generated by the Street Scene and Leisure Service Area.

#### 7.2 Legal

Implications verified by:

Tim Hallam

#### **Deputy Head of Legal**

Given the nature of this report, and the recommendation, there are no legal implications directly arising from it

#### 7.3 **Diversity and Equality**

Implications verified by:

#### Rebecca Lee

Team Manager, Community Development and Equalities Manager

The proposed changes outlined in this report are to the level of resource allocated to services and a small reduction in the number of vacant posts or those fulfilled by agency placements. An initial impact assessment has revealed no known or disproportionate diversity and equality implications.

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder or Impact on Looked After Children

Not Applicable

8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

Not Applicable

#### 9. Appendices to the report

None

#### **Report Author**

Marcelle Puttergill Performance and Support Manager Public Realm

### 7 October 2021

ITEM: 10

# Cleaner, Greener and Safer Overview and Scrutiny Committee

### **Off Road Motorbike Nuisance Report**

Wards and communities affected:	Key Decision:	
All	Non-Key	
Report of: Michelle Cunningham - Community Safety Partnership Manager		

Accountable Strategic Lead: Cheryl Wells – Strategic Lead for Community Safety, Emergency Planning and Resilience

Accountable Director: Julie Rogers – Director of Public Realm and Chair of Community Safety Partnership

This report is Public

#### **Executive Summary**

This report has been requested by the Chair of the Cleaner Greener Safer Overview and Scrutiny Committee in order to provide the Committee with the opportunity to review the actions being taken by the Community Safety Partnership (CSP) in response to the ongoing anti-social behaviour (ASB) being caused by off road vehicles which is causing harassment, alarm and distress to residents across the Borough.

For this reason it is a key priority for Cllr Gledhill as both the Portfolio Holder for Public Protection and ASB, and Leader of the Council, as well as for Essex Police and the District Commander for Thurrock.

Our residents raise this as a matter of concern at all our public engagement events, with members across the Borough and through reporting to both Police and Council.

Although quad bikes, three-wheeled bikes, trail bikes and some other two-wheeled vehicles are built for off-road use, it is against the law to ride them in public parks or on publicly-owned land without permission from the local authority. As with unlicensed powered vehicles, these can only be used on private roads or land, with the road or land-owner's permission.

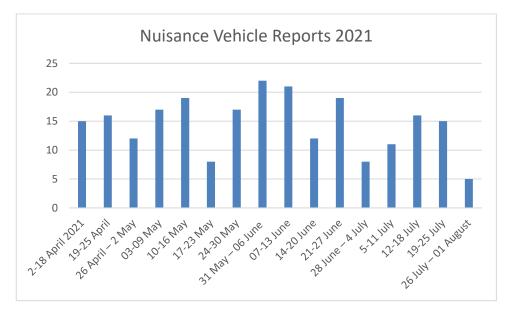
Whilst some people regard this kind of vehicle use as harmless fun we recognise that the regular antisocial use of vehicles in some parts of our borough is having a much wider impact on our communities than simply nuisance noise. In addition, the effect of dangerous or reckless use of vehicles in Thurrock has led to criminal damage of other vehicles, land and surrounding property and as has seen drivers and riders also risk injuring themselves, other road users, cyclists, pedestrians – particularly children, as well as their pets as they do not have full control of their vehicle and their full attention on their surroundings.

Driving or riding in this way can also be used as a form of intimidation, either to other road users or the community. Loud noise from engines and music, and deliberately creating large amounts of exhaust or tyre smoke can also be seen as an aggressive act.

- 1. Recommendation(s)
- 1.1 That members of the Committee scrutinise and satisfy themselves that the Council and Police are working together effectively to combat the issue of Anti-social Behaviour in relation to motorbike nuisance.
- **1.2** That members of the Committee recognise that we cannot address this issue without the support of our communities and that reporting is key.

#### 2. Introduction and Background

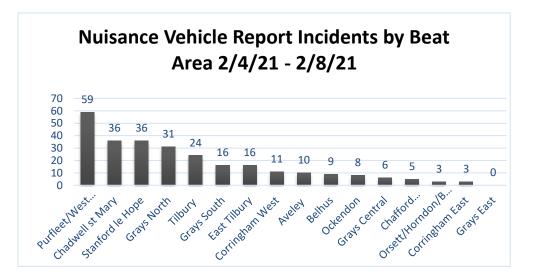
2.1 In the 4 months from 2nd April 2021 to 2<sup>nd</sup> August Essex Police received 233 reports of Nuisance Vehicles. (Note this includes reports in relation to cruisers in West Thurrock as well as off road nuisance vehicles).



- 2.2 Op Caesar is the police response to off road vehicles used for anti-social behaviour in the borough. The strategy for the current deployment of this operation is as follows:
  - Essex Police will plan to have Op Caesar running at least once a week. However, where shift patterns permit they will endeavour to run the

operation on both Saturday and Sunday, deployments will focus on the top 5 areas of concern which is directed by calls made to the police over the course of the rolling month.

- As a minimum there will be a double crewed resource on the operation ready to proactively and reactively target the focus areas.
- On key dates they will look to deploy in larger numbers using a variety
  of tactics with support from the Special Constabulary, and the
  Operational Support Group Community Safety and Engagement
  Officers will plan to publicise the activity and actions taken weekly
  through social media.
- A return of each weekend activity is generated and made available to the CSP and discussed at the weekly Monday meeting.
- 2.3 The current top 5 areas, as of September, which OP Caesar is currently focused on, are:
  - Chadwell St Mary Orsett Heath
  - Billet Lane, Stanford Le Hope
  - Butts Lane, Stanford le Hope
  - Blackshots Lane, Grays
  - Country Park, South Ockendon.
- 2.4 These areas are determined by the reports made to Essex Police and we continue to encourage residents to report in a timely manner via either 101 or chat online.
- 2.5 The Police reported hot spot areas correspond to the complaints received by members which currently are mainly in the Orsett Heath, Woodside and Blackshot areas.



N.B. These figures are for incidents recorded as nuisance vehicle incidents only at the location therefore this will include all types of vehicles and not just off-road vehicles, i.e. West Thurrock area includes reports of cruisers.

- 2.6 Positive actions taken are routinely shared by Essex Police through social media and examples are shared at appendix 1 (Facebook posts) and appendix 2 (newsletter).
- 2.7 Operation Que took place on the 27<sup>th</sup> July 2021 with the Housing Garages Team, Environment Enforcement Team and Essex Police to tackle the ASB arising from nuisance bikes using un-let garages to store their quad and motorbikes. This was an intelligence led operation to search a number of garages across the borough and which led to a total of 10 vehicles being identified and taken into safe possession. Essex Police seized 4 motor bikes and 2 quad bikes and Environment Enforcement seized 2 cars and 2 motor bikes.
- 2.8 We have allocated in excess of £55,000 and worked with the Public Rights of Way Team, Housing and our Clean and Green Services to target harden and restrict access in the following areas:
  - Installation of fencing in Dilkes Park reduced the access to the park for motorbikes
  - The Public Rights of Way team installed a gate at Greyhound Lane to reduce an access point to Orsett Heath.
  - Housing neighbourhood teams have repaired, replaced and maintained the knee rail along Thames View Road to prevent motorbike access, as well as repairs to the gate to restrict access to open field in Hobart Road.
  - Historically there has been issues of motorbikes being driven on Koala Park. Estate Services arranged for fencing to be placed around the Park and restrictions placed on paths where access was possible for these bikes. We have had several incidents since these measures were put in place with holes being made in the fencing, or removing some of the fencing, which were promptly repaired and we are not aware of any further issues with motorbikes on Koala Park.
  - In addition our Clean and Green Teams routinely repair damaged fencing and bollards and will, subject to a criteria met assessment, install new target hardening when requested. We also use fencing contractors for larger installations of fences, this has included Dilkes Park, and various other areas included lengths of knee rail fencing throughout the borough.
- 2.9 The Section 59 warning signs have been refreshed across the hot spot areas in the Borough.
- 2.10 Our Parking Enforcement Teams targeted vehicles parking in Oliver Close whilst they went riding on their bikes.

#### 3. Issues, Options and Analysis of Options

- 3.1 Through the monthly tactical coordination group, Chaired by the District Commander and attended by The Leader, Cllr Gledhill, and key services within Public Realm Directorate, the next steps are to:
  - Host Park meets in the top 5 areas with Council departments, local councillors and residents to look at further areas to target harden, gather local intelligence in relation to perpetrators and encourage timely reporting. An action plan will be put in place for all areas identified.
  - Continue to promote positive action taken through newsletters in hot spot areas.
  - Share advice on motorbikes and the law in problematic areas, included at appendix 3
  - Op Que will continue across the borough to tackle the issues of ASB and motorcycles being stored in un-let garages.
  - Engage with landowners.
  - Encourage residents to share video footage/ photographs with Essex Police via <u>Thurrock.Operation.Caesar@essex.police.uk.</u>
- 3.2 A business case has been put forward and is currently going through the approval processes within Essex Police regarding a pilot for Thurrock to tackle quad bikes. Thurrock Council have agreed to commit £20k of capital and the CSP £10.5k of revenue to support this pilot. Police will resource and provide ongoing revenue costs, showing a true partnership approach to addressing this issue.
- 3.3 A Public Space Protection Order (PSPO) has been considered to address this issue, and is another tool that the Council is exploring as an option, at specific locations, to target key areas .

#### 4. Reasons for Recommendation

- 4.1 This is not an issue that can be resolved by enforcement alone and needs the resources and support of a number of Council departments as well as that of the public.
- 4.2 That members understand that the reporting by communities drives the activity and priority areas of OP Caesar.

#### 5. Consultation (including Overview and Scrutiny, if applicable)

5.1 This report has been requested by the Chair of this Committee to enable scrutiny of this issue due to the number of concerns raised by residents in relation to this matter. The focused street meets will provide an opportunity to consult with members and communities on tackling this issue.

# 6. Impact on corporate policies, priorities, performance and community impact

6.1 The Thurrock Community Safety Partnership is central to delivering Thurrock Council's priority of:

**People** – a borough where people of all ages are proud to work and play, live and stay.

This means:

- High quality, consistent and accessible public services which are right first time
- Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing
- Communities are empowered to make choices and be safer and stronger together
- 6.2 This approach supports deliver of Priority 3 for the CSP in 21/22, namely:

#### Local Community and Visibility

- Identify and Tackle Anti-social Behaviour
- Community Engagement and Increase Visibility
- 6.3 This links to priority 2 of the current Police and Crime plan for 2021 of "Cracking down on ASB"

#### 7. Implications

#### 7.1 Financial

Implications verified by:

### Laura Last

#### Senior Management Accountant

£31,500 has been committed in 2021/22 by the Council and Community Safety Partnership to support a pilot project in Thurrock to respond to this issue.

#### 7.2 Legal

Implications verified by: Simon Scowther Legal Services

There are no legal implications arising from this report.

### 7.3 **Diversity and Equality**

Implications verified by: Rebecca Lee

Team Manager, Community Development and Equalities

Working alongside the Public Rights of Way Team we are mindful of the need to be DDA compliant and this means that in areas where access required any barriers would also enable footpaths to be accessible to motorbikes as well.

Whilst this is a Borough wide operation it will always be intelligence led and focus on the most affected wards.

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder or Impact on Looked After Children

This report will support members in ensuring that they are delivering on Section 17 of the Crime and Disorder Act.

8. Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

Vehicle nuisance involving cars, bikes and mopeds | Essex Police

#### 9. Appendices to the report

- Appendix 1: Positive social media on actions taken
- Appendix 2: Op Caesar newsletter issue 1
- Appendix 3: Motorcycling and the Law Leaflet

#### **Report Author:**

Michelle Cunningham Community Safety Partnership Manager Public Realm This page is intentionally left blank

#### Appendix 1

#### Positive actions taken

#### Post Details

Essex Police - Thurrock District July 28 · 🚱

Our community policing team joined forces with @thurrockcouncil Environment Enforcement Team and Housing Garage Services to respond to reports of antisocial behaviour in #Thurrock.

We had received reports that a number of vehicles including cars, motorbikes and quadbikes, were being driven across the area antisocially and causing a nuisance to the local community.

Yesterday, Tuesday 27 July, officers conducted garage searches across the borough alongside our colleagues at Thurrock Council and seized two cars, six motorbikes and two quadbikes which were believed to be linked to the reports. Some of these vehicles were reported as stolen and others had no registered keeper.

Thank you to everyone who continues to report your concerns to us. It's really important that you keep telling us what the issues are in your communities, so that we can work with our partners to take action.

You can now report non-emergency crime and antisocial behaviour via our website www.essex.police.uk making it easier and more convenient for you to get in contact with us. For more information about our online services available, including 'Live Chat' which allows you to send and receive real-time messages with our digital 101 operators, visit www.essex.police.uk/digital101.



24,169 Peopl	e Reached	
353 Reactions,	Comments & Shares ()	
260	120	140
D Like	On Post	On Shares
5	1	4
O Love	On Post	On Shares
Haha	0 On Post	1 On Shares
2	0	2
Vow	On Post	On Shares
75	42	33
Comments	On Post	On Shares
10	10	0
Shares	On Post	On Shares
2,782 Post Cli	cks	
98	16	2,668
Photo Views	Link Clicks	Other Clicks

#### NEGATIVE FEEDBACK

•••

5 Hide Post	0 Hide All Posts
0 Report as Spam	0 Unlike Page

0 Unlike Page

Reported stats may be delayed from what appears on posts

#### Post Details



#### Essex Police - Thurrock District June 21 · 🚱

Yesterday officers from B shift Community Policing Team focused their efforts on engaging and educating individuals that have been off-road riding motorcycles in the district (Op Caesar) causing a nuisance to wildlife and local residents #TackleNotTolerate #YouSaidWeDid



#### Performance for Your Post

4,587 People Reached

...

39 Reactions, Comments & Shares 👔

27	21 On Post	6 On Shares
2	2	0
Haha	On Post	On Shares
8	2	6
Comments	On Post	On Shares
2	2	0
Shares	On Post	On Shares
268 Post Clicks	3	
8	0	260
Photo Views	Link Clicks	Other Clicks @

 NEGATIVE FEEDBACK

 4 Hide Post
 2 Hide All Posts

 0 Report as Spam
 0 Unlike Page

Reported stats may be delayed from what appears on posts

#### Post Details

Essex Police - Thurrock District May 14 · O

Antisocial use of a vehicle, such as street racing, street cruising or off-road use is more than a matter of noise pollution – though this can be the most noticeable problem. Find out about the different kinds of vehicle nuisance, their long-term effect on a neighbourhood and what you can do about it. Click the link - https://www.essex.police.uk/.../vehicle-nuisance-involving-c.../

Officers will be out this weekend tackling these issues across the #Thurrock district.

#### If you are ... See More



Performance f	or Your Post	
3,770 People Rea	ached	
38 Likes, Comment	s & Shares 👔	
23 Likes	17 On Post	6 On Shares
<b>3</b> Comments	4 On Post	2 On Shares
) Shares	6 On Post	3 On Shares
201 Post Clicks		
37 Photo Views	5 Link Clicks 7	159 Other Clicks 👔
NEGATIVE FEEDBAC	к	
Hide Post	0 Hide All Posts	
Report as Spam	0 Unlike Page	

Reported stats may be delayed from what appears on posts

×

...

#### Post Details



Essex Police - Thurrock District April 18 · 🚱

Officers are out and about today to tackle nuisance vehicle incidents across the district.

•••

Officers are paying attention to known hotspot locations and dealing with incidents reported, including in the Long lane area of #Grays where several vehicles were stopped earlier, and section 59 warnings issued.

For advice and information on this subject or to report an incident, click the link:

https://www.essex.police.uk/.../vehicle-nuisance-involving-c.../



#### Performance for Your Post 11,451 People Reached 140 Reactions, Comments & Shares (7) 96 ① Like 36 On Post 60 On Shares 1 On Post 0 On Shares 1 😝 Haha 29 Comments 17 On Post 12 On Shares 10 On Post 14 Shares 4 On Shares 690 Post Clicks 621 Other Clicks (7) 38 Photo Views 31 Link Clicks (1) NEGATIVE FEEDBACK 2 Hide Post 0 Hide All Posts 0 Unlike Page 0 Report as Spam

Reported stats may be delayed from what appears on posts

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# Your local update

**Thurrock District** 

August 2021

Nuisance Vehicles (OP Caesar)

# Partnership working

Our Community Policing Team have joined forces with Thurrock Council's Environment Enforcement Team and Housing Garage Services to respond to reports of antisocial behaviour involving vehicles in the Thurrock area.

We had received reports that a number of vehicles including cars, motorbikes and quadbikes, were being driven across the area antisocially and causing a nuisance to the local community. Officers conducted garage searches across the borough alongside our colleagues at Thurrock Council and seized two cars, six motorbikes and two quadbikes which were believed to be linked to the reports and were all being illegally stored in council garages without permission.

Leader of Thurrock Council and Cabinet Member for Public Protection and Anti-Social Behaviour, Cllr Rob Gledhill said: "Following resident reports and intelligence gathered by our officers we were able to target garages where we knew nuisance motorcyclists were storing their bikes and quads."

"Once again this shows how important it is that residents properly report these issue to us or to Essex Police either by calling 101 or using their Digital 101 service. Although they do not always lead to immediate actions every report we receive helps to build up a picture and enable us to better target resources and carry out operations like this which hit the people carrying out these offences where it hurts by seizing their bikes."

"As well as the nuisance these motorcyclists cause law-abiding residents these people were taking money from our council tenants by using empty council garages to store their illicit vehicles."

"This should serve as a warning to anyone else who brings their motorbikes into our borough to ride them illegally: we will take all possible action to stop their activities and confiscate the vehicles they use to carry out acts of anti-social behaviour."

Follow & S.



Essex Police

Protecting and serving Essex



**f** EPThurrock

@EPThurrock



# **Operation Caesar**



Riding or driving in an off-road vehicle on the road, bridleways, footpaths or open spaces such as quarry pits/forestry/common land can be both illegal and anti-social and may lead to prosecution and the seizure of the vehicle and transport vehicles.

Essex Police in partnership with Thurrock Council has been and continue to run Operation Caesar throughout the year to tackle this problem across the district.

This is a proactive operation to tackle the riding of quad and scrambler bikes, both on and off road, across Thurrock. This operation also includes nuisance/illegally ridden mopeds/motorbikes. The intention of this operation is to deter criminal activity, antisocial behaviour, gather intelligence and to deal with offences appropriately.



# **Focused Street Meets**



Join officers from our Community Policing Team who will be on hand to listen to your concerns about crime and antisocial behaviour and let you know about the work we're doing to help keep you safe and catch criminals.

#### Wednesday 25th August 2021

10:30-11:30 hrs @ Tilbury- Daisy fields. 13:30-14:30 hrs @ Chadwell St Mary- Orsett Heath.

#### Wednesday 1st September 2021

11:30-12:30 hrs @ Grays - Blackshots (car park). 14:00-15:00 hrs @ South Ockendon - Bonnygate wood.

# **Report issues**

# Section 59 warning

If you are seen driving or riding in an anti-social manner, or causing annoyance to the local community, Essex Police has power under Section 59 of the Police Reform Act 2002 to seize and remove your vehicle or place a warning on both you and your vehicle which lasts for 12 months. This warning would apply to you and any vehicle you drive or ride, as well as your vehicle and anyone who drives or rides it throughout that 12-month period.

# You can now report non-emergency crime and antisocial behaviour via our

website <u>www.essex.police.uk</u> (click on the 'report' button and then select 'antisocial behaviour') making it easier and more convenient for you to get in contact with us.

For more information about our online services available, including 'Live Chat' which allows you to send and receive real-time messages with our digital 101 operators, visit <u>www.essex.police.uk/digital101</u>.

You can also send us any photos or video footage of off road vehicles in the Thurrock area direct via email: Thurrock.Operation.Caesar@essex.police.uk



Protecting and serving Essex

nttps://www.tnurrock.gov.uk/anti-social-behaviour/dealing-with-anti-social-behaviour

Thank you to everyone who continues to report their concerns to us. It's really important that you keep telling us what the issues are in your communities, so that we can work with our partners to take action. Only by your continued reporting are we able to direct additional council and police resources to the right location at the right time.

# The Law

All motorised vehicles and their riders/drivers must be insured and hold a license for the class of vehicle they are using. The <u>ONLY</u> exception to this is when on private land that has no public access (permission from the land-owner is still required).

# THE LAW IS CLEAR

Police Officers and Police Community Support Officers have increased powers to deal with people using motor vehicles (including motorcycles of any type) in an anti-social manner either on or off the road.

Any person riding a motorcycle inappropriately will be issued with a warning, which is recorded on the Police National Computer (PNC).

If the same person is caught riding any motorcycle in an inappropriate manner again, the bike (even if it is not the same one) will be seized and crushed.

In addition, if the person found riding or allowing a bike to be ridden is a council tenant, then action can be taken against their tenancy. There is a real risk of tenants loosing their homes.

#### **ILLEGAL MOTORCYCLING CAN BE FATAL**

YOUR MOTORCYCLE MAY BE CONFISCATED: IT CAN LEAD TO FINES OR IMPRISONMENT



# **PRIVATE PLACES**

Without the landowner's permission, a person commits the offence of driving a motor vehicle on land other than a road. Noise nuisance offences also apply on private land.

# NOISE NUISANCE

Thurrock Council Environmental Department has powers under the Environmental Protection Act 1990 to take action and this could include prosecution.

# DAMAGE

People aged over 10 years commit the offence of Criminal Damage and can be arrested. Offenders may be charged and dealt with in a criminal court.

In addition, owners of damaged land for example a school playing field damaged by ruts left behind by motorcycles may also take sue offenders in the civil court.

# MOTORCYCLING AND THE LAW



THIS LEAFLET GIVES DETAILS OF THE LEGAL REQUIREMENTS OF OWNING A MOTORCYCLE, USING IT ON ROADS, OTHER PUBLIC PLACES AND ON PRIVATE LAND.

# YOUR PART IN Combating This menace...

Using motorcycles of any type illegally is anti-social, annoying and can be fatal.

It is against the law and will not be tolerated in Thurrock.

If you witness this type of behaviour or have any information on who is responsible contact Essex Police on **101** 

# QALWAYS-DIAL 999.

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To discuss non-urgent occurrences, or for advice or support - contact the ASB Team on 01708-891394.

# STAYING LEGAL

### **DRIVING LICENCE**

A Driving Licence is needed to ride a motorcycle of any type over 49cc. A person cannot apply for, or hold a licence until they are at least 17 years old.

### INSURANCE

A motorcycle of any type must have insurance to be in a public place. It does not matter if it being ridden or pushed.

# ΜΟΤ

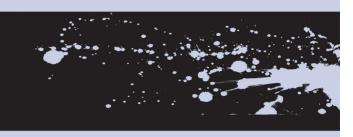
An MOT is needed for motorcycles of any type aged over three years. This applies if the motorcycle is being ridden or pushed.

# TAX AND REGISTRATION

A motorcycle of any type must have a registration number. It must also have a valid tax disc, even if it is being pushed.

# BEING STREET LEGAL

To be used on a road, motorcycles of any type must have all the usual equipment fitted and working, including lights, brakes and horn. Again this applies even if it is pushed.



# A ROAD IS...

Footpaths and alleyways as well as the main carriageway all form part of a road. Pushing a motorcycle along any of these means it is on the road.

Riders of motorcycles of any type using them on land such as parks, footpaths and fields without permission commit criminal offences.

In addition noise nuisance offences are also committed.

### **SUPPLYING PETROL**

Petrol must not be supplied to a person under the age of 16 years and even then must be supplied in a suitable container. ۲

#### Cleaner Greener and Safer Overview & Scrutiny Committee Work Programme 2021/22

Dates of Meetings: 14 July 2021, 7 October 2021, 14 December 2021 and 3 February 2022

Торіс	Lead Officer	Requested by Officer/Member		
14 July 2021				
Thurrock Council Animal Welfare Review	Leigh Nicholson / Gavin Dennett	Officers		
Parking Enforcement vehicle removals	Phil Carver / David Kleinberg	Officers		
	7 October 2021			
Public Land Maintenance Strategy	Daren Spring	Officers		
Overview of responsibilities of Portfolio Holder for Environment, Sports and Leisure	Councillor Jefferies	Members		
Health & Wellbeing Strategy Refresh	Jo Broadbent	Officers		
Off Road Motorbike Nuisance Report	Cheryl Wells / Michelle Cunningham	Members		
Clean and Green Service Savings Proposal Details	Daren Spring	Officers		
Processing Household Waste	Julie Rogers	Officers		
14 December 2021				
Community Safety Partnership Annual Report	Cheryl Wells /Michelle Cunningham	Officers		
Cemeteries Strategy	Daren Spring	Officers		
Roadside Memorials and Floral Tributes Policy	Julie Rogers / Daren Spring	Officers		

Fees and Charges Report	Julie Rogers	Officers	
3 February 2022			
Update on Prevent	Cheryl Wells	Officers	
Update on implementation of the Domestic Abuse Bill	Cheryl Wells	Officers	

Clerk: Jenny Shade Last Updated: May 2021